Back to the future: Implications of genetic complexity for hybrid breeding strategies

Frank Technow, Dean Podlich[†] and Mark Cooper[‡]

Abstract Commercial hybrid breeding operations can be described as decentralized networks of smaller, more or less isolated breeding programs. There is further a tendency for the disproportionate use of successful inbred lines for generating the next generation of recombinants, which has led to a series of significant bottlenecks, particularly in the history of the North American and European maize germplasm. Both the decentralization and the disproportionate inbred use reduce effective population size and constrain the accessible genetic space. Under these conditions, long term response to selection is not expected to be optimal under the classical infinitesimal model of quantitative genetics. In this study we therefore aim to propose an alternative rational for the success of large breeding operations in the context of genetic complexity arising from the structure and properties of interactive genetic networks. For this we use simulations based on the *NK* model of genetic architecture. We indeed found that constraining genetic space and reducing effective population size, through program decentralization and disproportionate inbred use, is required to expose additive genetic variation and thus facilitate heritable genetic gains. These results introduce new insights into why the historically grown structure of hybrid breeding programs was successful in improving the yield potential of hybrid crops over the last century. We also hope that a renewed appreciation for "why things worked" in the past can guide the adoption of novel technologies and the design of future breeding strategies for navigating biological complexity.

Introduction

Pioneered by Shull (1908), hybrid breeding is credited as one of the most significant factors for the 3 tremendous productivity increases of major field 4 (Duvick, 1999) and horticultural (Silva Dias, 2010) 5 crops that enabled food production to keep pace with population growth. Hybrid breeding programs originally were centred around maximum exploita-8 tion of heterosis, a phenomenon that remains largely 9 unexplained even after a century of research (East, 10 1936; Lippman and Zamir, 2007). This later evolved 11 into the modern concept of hybrid breeding, char-12 acterized by its distinctive structuring of germplasm 13 into heterotic groups and patterns (Melchinger and 14 Gumber, 1998). Beyond heterotic groups, the struc-15 ture of commercial hybrid breeding, particularly 16 in major crops like maize, is characterized by the 17 largely isolated and unique sub-heterotic patterns of 18 the major companies (White et al., 2020) as well as a 19 high degree of decentralization into smaller, more 20 or less disconnected sub-programs within those 21 (Cooper et al., 2014). Plant breeders further have 22 a tendency for relying on only a small set of elite 23 inbred lines for producing the next generation of 24 recombinants (Rasmusson and Phillips, 1997), lead-25

ing to a series of significant bottleneck events in the 26 history of, for example, the North American maize 27 germplasm (White et al., 2020). These characteris-28 tics drastically reduced the effective population size 29 within breeding programs and are not predicted to 30 be promising strategies under the additive, infinites-31 imal model of quantitative genetics (Gaynor et al., 32 2017). Nevertheless, consistent long-term genetic 33 gain has been demonstrated (Duvick et al., 2004). 34

To better describe and quantify the observed ge-35 netic variation among hybrids, the concept of gen-36 eral and specific combining ability was developed 37 early on (Sprague and Tatum, 1942). The former, 38 commonly abbreviated as GCA, is a property of 39 the additive effects of contributing genes and de-40 scribes the average performance of all hybrids de-41 rived from an inbred. The latter, commonly ab-42 breviated as SCA, is a non-additive residual term 43 that describes the deviation of the performance of a 44 particular hybrid from the expectation based on the 45 parental GCA values. 46

Running efficient hybrid breeding programs re-47 quires a preponderance of additive genetic variation 48 to maximize response to selection in the next gener-49 ation of inbred lines (Falconer and Mackay, 1996) 50 as well as the predictability of hybrid performance 51 from the GCA of inbred lines (Reif et al., 2007). A 52 preponderance of GCA variation also allows identi-53 fication of inbreds that can serve as parents of sev-54 eral high performing hybrids. This greatly simpli-55 fies production of commercial seed, which is a major 56

^{*}Plant Breeding, Corteva agriscience, Tavistock , ON, Canada; frank.technow@corteva.com

[†]Systems and Innovation for Breeding and Seed Products, Corteva agriscience, Johnston, IA, USA

[‡]Queensland Alliance for Agriculture and Food Innovation, The University of Queensland, St Lucia, QLD, Australia

⁵⁷ challenge for many crops (Technow, 2019). There-

⁵⁸ fore, hybrid breeding programs have traditionally⁵⁹ relied on maximizing and exploiting GCA variation

60 (Falconer and Mackay, 1996; Melchinger, 1999).

The historically grown paradigms around hy-61 brid breeding designs and strategies are now be-62 ing challenged by innovative concepts (e.g., Gaynor 63 et al., 2017; Wallace et al., 2018; Hickey et al., 2019; 64 Voss-Fels et al., 2019; Seve et al., 2020) devised in the wake of technological advances such as whole genome prediction (Meuwissen et al., 2001), high-67 throughput phenotyping (Araus and Cairns, 2014) 68 and genotyping (Poland and Rife, 2012), as well as gene editing (Jaganathan et al., 2018). While some of 70 these concepts are highly speculative and might not 71 live up to expectations (Bernardo, 2016), it is clear 72 that the next decades will change plant breeding. 73 However, before implementing drastic changes to 74 breeding programs we require a theoretical and sim-75 ulation framework to explore and understand the 76 structures and strategies that have contributed to the 77 success of long term genetic gain and germplasm improvement. From this historical basis we can eval-79 uate novel proposals and draw lessons for design of 80 future breeding strategies. 81

Empirical reports show a preponderance of addi-82 tive variation in many wild, domesticated and lab-83 oratory species (Falconer and Mackay, 1996; Lynch 84 and Walsh, 1998; Hill et al., 2008). This agrees well 85 with published studies showing a preponderance of additive GCA over non-additive SCA variation 87 in hybrid breeding programs (Technow et al., 2014; 88 Larièpe et al., 2017). At the same time, however, 89 advances in plant physiology and molecular and ٩n systems biology have stimulated a renewed appre-91 ciation of the intricate interactions at the molecu-92 lar, metabolical and physiological level that underlie 93 complex traits (Hammer et al., 2006; Carlborg and ٩đ Haley, 2004; Phillips, 2008; Wilkins et al., 2016; Saha 95 et al., 2011; Jiang et al., 2017). Of particular rele-96 vance for hybrid breeding are recent studies indicat-97 ing that heterosis is an emergent property of complex metabolic networks (Fiévet et al., 2010, 2018; 99 Vacher and Small, 2019). 100

The paradox between the complexity of the un-101 derlying biology and the simplicity of the expressed 102 variation can of course be resolved by distinguishing 103 between biological and statistical effects and realiz-104 ing that the former cannot be inferred from the lat-105 ter (Wade, 2002; Mackay, 2014; Huang and Mackay, 106 2016). Statistical effects of genes, as well as their 107 aggregates such as GCA and SCA and their vari-108

ances depend on the genetic background of the pop-109 ulation in which they are evaluated, particularly on 110 allele frequencies and linkage disequilibrium (LD) 111 patterns (Falconer and Mackay, 1996). For example, 112 it was shown that, regardless of the underlying ge-113 netic architecture, genetic variances in random mat-114 ing populations are expected to be predominantly 115 additive when genes are at extreme frequencies and 116 linkage disequilibrium is high (Hill et al., 2008). 117

Thus, ratios of additive to non-additive variation 118 are not intrinsic properties of biological systems but 119 at least partly a function of allele frequencies and 120 LD patterns and thus dependent on breeding strate-121 gies. Because of the importance of additive varia-122 tion for efficient operation of breeding programs, a 123 framework to evaluate and study breeding strate-124 gies should allow for the possibility of additivity 125 arising from high degrees of biological complexity 126 at the genetic level. 127

In this study we will use simulations based on the 128 NK model of genetic complexity (Kauffman, 1993) 129 to explore two *themes* representing key, historically 130 grown, characteristics of hybrid breeding: firstly its 131 decentralization into smaller, more or less indepen-132 dent sub-programs ("decentrality theme") and sec-133 ondly the disproportional use of superior inbred 134 lines for producing the next generation of recom-135 binants ("inbred usage theme"). Our goal thereby is 136 not to make specific recommendations for optimal 137 structuring of programs, but rather to gain an ap-138 preciation for the properties of these structures in 139 the context of different degrees of genetic complex-140 ity. 141

Material and Methods

Model of genetic complexity

The *NK* model, introduced by Kauffman (1993) will form the basis of the simulations. The *NK* model allows generation of a tunable series of models of trait genetic architecture with increasing dimensionality and complexity by varying the number of genes N (dimensionality) and the degree of interaction among them (*K*, complexity). 140

The *genetic landscape* metaphor was introduced and developed by Wright (1932) to aid conceptualizing genetic complexity in high dimensions. As a metaphor it should not be taken literally but can help to gain an intuition for the complexity and ruggedness associated with increasing values of K150

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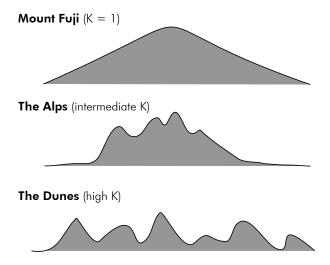


Figure 1 Schematic visualization of genetic landscapes corresponding to different values of complexity parameter K.

(Kauffman, 1993) as well as making the rather ab-157 stract concepts discussed henceforth more tangible. 158 At K = 1 (special case of additive gene action), the 159 genetic landscape can be imagined as that of Mount 160 Fuji, i.e., a single, clearly distinguished peak with 161 a steady and monotonous incline to the top (Figure 162 1). At intermediate *K* levels, the landscape is char-163 acterized by multiple peaks clustered together in a 164 certain region of genetic space. This might be visu-165 alized as akin to the European Alps, i.e., a moun-166 tainous region within an otherwise flat landscape. 167 Finally, at high value of *K*, the landscape resembles 168 a sea of dunes, i.e., a range of peaks of similar height 169 and shape distributed more or less evenly in space. 170 We implemented the NK model according to 171 the generalized approach described by Altenberg 172 (1994), but adapted the model to accommodate 173 diploid genomes. Here, the complex trait is de-174 scribed as a normalized sum of a set of "fitness components". The value of each fitness compo-176 nent is computed as a function of K interacting 177 genes drawn at random from all N genes. Follow-178 ing Altenberg (1994), the specific fitness values were 179 calculated with random functions derived from the 180 ran4 pseudo-random number generator (Press et al., 181 1992) and are distributed uniformly between 0 and 182 1. For this study, the number of fitness components and the number of genes were both set to 500. Genes 184 were biallelic and the simulated organism diploid. 185 The complexity parameter *K* was varied from 1 to 15 186 in steps of 1 (i.e. creating genetic landscapes ranging 187 in complexity from Mount Fuji to The Dunes; Figure 1). With the exception of K = 1, this parameter 189

was used as the rate parameter in a Poisson distri-190 bution from which the number of interacting genes 191 was drawn independently for each fitness compo-192 nent. The sampled values were then truncated to fall 193 within a range of 1 and 15. The identities of the in-194 teracting genes were drawn at random from the total 195 set. Thus genes typically influenced multiple fitness 196 components (i.e., act pleiotropically). For K = 1, 197 each of the 500 genes was assigned to exactly one 198 fitness component and the values of heterozygous 199 allele configurations constrained to be midway be-200 tween the homozygous configurations. Thus, K = 1201 represents the special case of additive gene action. 202 Using order statistics, the expected value of the max-203 imum of two samples from a Uniform distribution 204 between 0 and 1 is 2/3. Thus, the expected maxi-205 mum attainable fitness for the K = 1 special case is 206 2/3.207

3/20

The complexity of the generated NK models 208 was quantified following the "one-mutant neigh-209 bour" hill-climbing algorithm described by Kauff-210 man (1993), but adapted to diploid organisms. A 211 randomly generated genotype was used as the start-212 ing value. From there, all possible genotypes were 213 generated that differ from the initial genotype by 214 one allele at one of the 500 loci. Thus, a homozy-215 gous locus was changed to the heterozygous state 216 while a heterozygous locus was changed to both al-217 ternate homozygotes. Then, the fitness values of all 218 one-allele neighbours were evaluated according to 219 the defined *NK* model and an improved genotype 220 chosen at random from all fitter one-allele neigh-221 bours. This process was repeated until no fitter one-222 mutant neighbour could be found, meaning that the 223 search reached a local or global optimum. For each 224 level of K, 100 NK models were generated indepen-225 dently and a minimum of 65 searches, each start-226 ing at a random initial genotype, were conducted 227 for each. The statistics recorded were the average 228 number of steps until a local optimum was reached, 229 the average Hamming genotypic distance, i.e., the 230 normalized number of differing genome positions 231 (Pinheiro et al., 2005), among optima and the corre-232 lation between the fitness values of the optima and 233 the Hamming distance to the highest optimum iden-234 tified (Kauffman, 1993). 235

The average Hamming distance between the local peaks increased from just below 0.5 at K = 2 to 2/3 at around K of 6 or 7 and remained constant at this value from there on (Figure 2A). Note that with three different genotypes at each locus, 2/3 is the expected value of the Hamming distance between 240

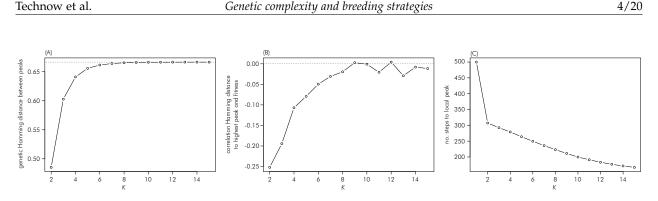


Figure 2 Relationship between the *NK* model complexity parameter *K* and (A) the average genetic Hamming distance between local peaks, (B) the average correlation between the fitness values of local peaks and their genetic Hamming distance to the highest peak and (C) the average number of steps to a local peak. Panels (A) and (B) omit results for K = 1, for which only a single peak exists. The dotted lines in these panels indicate values of 2/3 and 0.0, respectively.

randomly generated genotypes. Similarly, the corre-242 lation between the fitness values of the local peaks 243 and their Hamming distance to the highest identi-244 fied peak increased from -0.25 at K = 2 to zero 245 at K = 9 (Figure 2B). Here, a negative correlation 246 means that local peaks with higher fitness tend to 247 be found near each other and clustered around the 248 highest peak. Further, a zero correlation indicates 249 that there is no clustering of the peaks and proxim-250 ity to the highest peak. Therefore, local peaks are 251 randomly distributed throughout the genetic land-252 scape. Thus, somewhere between K = 6 and K = 9, 253 the landscape shifts from one in which local peaks 254 tend to cluster together, to one where local peaks of 255 arbitrary height can exist anywhere in genetic space. 256 The average number of steps until a local peak was 257 reached decreased with *K* from 500 at K = 1 to just 258 167 at K = 15 (Figure 2C). Note that 500 is the expec-259 tation at K = 1, the special case of additive gene ac-260 tion, when starting from randomly generated geno-261 types, because 1/3 of the 500 loci are already at 262 their highest possible value, 1/3 are one step re-263 moved (the heterozygous genotypes) and 1/3 are 264 two steps removed (the lower homozygotes). Thus, 265 the complexity and ruggedness of the genetic landscapes increase further after they become uncorre-267 lated around K of 6 to 9. 268

The simulated genome comprised 10 diploid 269 chromosomes of 1 Morgan length each. Each of 270 the chromosomes received a random subset of 50 of 271 the 500 genes, which were distributed evenly across 272 the chromosome. Recombination was simulated ac-273 cording to the Haldane mapping function with the 274 R package "hypred" (Technow, 2013), in the ver-275 sion available from the supplement of Technow and 276 Gerke (2017). 277

Simulation of hybrid breeding process

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The simulation process is visualized in Figure 3. The 279 starting point of the simulation was a base popula-280 tion of inbred lines of size 1,000. This population 281 was simulated stochastically as described by Mon-282 tana (2005) to result in an expected LD between two 283 loci t Morgan apart equal to $r^2 = 0.5 \cdot 2^{-t/0.1}$ and 284 with minor allele frequencies distributed uniformly 285 between 0.35 and 0.50. The lines from the base pop-286 ulation were then separated at random into two het-287 erotic groups (arbitrarily labelled '1' and '2') and 288 further into sub-populations within those. The size 289 of those sub-populations depended on the scenario. 290 One sub-population from one heterotic group was 201 then paired with one sub-population from the other 292 group to form sub-heterotic patterns. These popula-293 tion pairs will henceforth be referred to as "breeding 294 programs". Hybrids were produced strictly across 295 heterotic groups, by crossing lines from one sub-296 population of a program with lines from the other. 297 Breeding crosses, i.e., crosses to generate a new 298 generation of recombinant lines were done within 299 and among sub-populations, depending on the sce-300 nario but strictly within heterotic groups. The sim-301 ulation of the breeding process described above is 302 an approximation of the structure and evolution of 303 long term hybrid breeding akin to what we have 304 observed in practice; i.e. starting from an initial 305 germplasm base, separation into distinct heterotic 306 groups and future separation into sub-populations. 307

The GCA of the lines was evaluated with an incomplete mating design (Melchinger et al., 1987; Seye et al., 2020) by performing 10 crosses per line with random partners from the opposite subpopulation of the same program. The performance of the resulting hybrids, as determined according to

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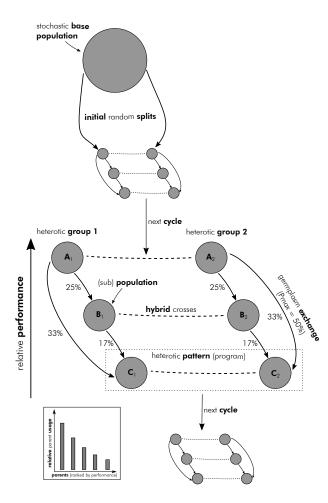


Figure 3 Schematic visualization of simulated hybrid breeding process.

the defined *NK* model, was then averaged. Finally, a 314 normally distributed noise variable with zero mean 315 and variance equal to one third of the variance of 316 the GCA values of that sub-population was added 317 to those averages to represent experimental and environmental noise. The so obtained values were 319 used as observed GCA values. Those GCA esti-320 mates were then used to predict the performance 321 of all possible inter-group hybrids of that program. 322 The top hybrids, how many exactly depended on 323 the scenario, were then selected and their true per-324 formance determined according to the NK model. 325 The average of this select group of hybrids, which represents a set of advanced experimental hybrids, 327 was used to quantify the overall performance of the 328 program in the current cycle. The maximum true 329 performance of the selected hybrids from all pro-330 grams was defined as the peak performance of the 331 whole breeding operation in the current cycle and 332

used as a metric of genetic gain. This metric reflects that commercial breeding programs release only a handful of hybrid products each cycle. 333

Breeding crosses among inbred lines for initiating 336 the next recombination cycle were chosen by assign-337 ing each inbred line a usage probability, which was a 338 product between an individual and population level 339 relative contribution value. To determine the former, 340 the lines within each sub-population were ranked 341 according to their observed GCA values. Only the 342 top lines, how many depended on the scenario, were 343 selected as potential parents, the remainder given 344 an individual contribution value of zero. The rela-345 tive contributions of the selected lines from a given 346 sub-population were drawn from a Dirichlet distri-347 bution. The concentration parameters of this distri-348 bution were used to modulate the relationship be-349 tween selection rank and relative contribution. Fur-350 ther details about this will be given later when de-351 scribing the setting for the "inbred usage theme". 352

The population level contribution values describe 353 the overall contribution of lines from one sub-354 population to the breeding crosses of another. They 355 are thus defined anew for each target population 356 and hence the contribution value of population 'A' 357 to the crosses for population 'B' might be different 358 than that to the crosses of population 'C'. The pro-350 cess will be explained using the example visualized 360 in Figure 3. Here there are three programs (labelled 361 'A', 'B' and 'C', with subscript 1 or 2 indicating the 362 heterotic group). 363

The programs are ranked from highest to lowest 364 performing according to the average performance 365 of the selected set of experimental hybrids, as de-366 scribed above. Germplasm, in the form of lines used 367 as crossing partners, is exchanged only from higher 368 performing to lower performing programs. Specif-369 ically, the amount of crosses with lines from other 370 programs increased from zero for the best perform-371 ing program (A) to a proportion of P_{max} for the low-372 est performing program (C), with intermediate pro-373 grams staggered equidistantly between. In the ex-374 ample, $P_{max} = 50\%$. Thus, program A will perform 375 no crosses with lines from other programs, program 376 B will use lines from other programs in 25% of its 377 new crosses and program C in 50% of its crosses. 378 How much of that overall proportion was derived 379 from each of the other programs was proportional 380 to the relative performance differences. In the ex-381 ample, the difference between program C and A is 382 twice as large as that between C and B, thus, lines 383 from program A were used in twice as many crosses 384

than lines from program B (33% from A and 17% from B for at total of 50%). This process thus reflects
that highly successful programs tend to exploit their
own genetics while less successful programs have
more of an incentive to explore superior genetics
from other programs.

The relative individual contributions were then 391 multiplied with the relative population contribu-392 tions to arrive at a final relative contribution value 393 for each line to the crosses of a given popula-394 tion. The actual breeding crosses were then de-395 termined by sampling the lines with probabilities 396 proportional to their contribution values. This was 397 done with replacement, meaning that the same cross 398 could have been made multiple times, but excluding 399 crosses that would result in selfings. One recombi-400 nant line was derived from each crossing through 401 seven generations of single seed descent selfing, fol-402 lowed by a final doubled haploid step (Dwivedi 403 et al., 2015) to result in fully homozygous inbred 404 lines. This new generation of recombinants fully 405 replaced the previous generations, i.e., a line was 406 considered as a crossing partner in only one gener-407 ation. The so obtained new recombinants then form 408 the next breeding cycle. The simulations were con-409 ducted for 30 cycles in total and repeated indepen-410 dently at least 500 times for each scenario studied. 411 All computations were conducted in the R environ-412 ment for statistical computing (R Core Team, 2018). 413

414 Recorded metrics

In addition to the already described true performance of the best identified hybrid, which was used
as a measure of *peak performance* in a given cycle, several other measures were recorded to describe and
understand the dynamics of the system.

The proportion of GCA to total genetic variance 420 (%GCA) describes the amount of exploitable addi-421 tive genetic variation currently available. It was es-422 timated using the hybrids generated for evaluating 423 the GCA of the inbred lines. For this, the follow-424 ing mixed model was fitted: $h_{ij} = \mu + g_i + g_j + e_{ij}$, 425 where h_{ij} was the true performance of the hybrids, 426 μ the overal mean, g_i and g_j were the GCA effects 427 of the parents from the two heterotic groups and 428 e_{ii} a residual term. Because the true genetic performances of the hybrids were used, e_{ij} corresponds to 430 the SCA component. The model was fitted using 431 the R package "lme4" (Bates et al., 2015) and %GCA 432 then calculated as $\left(V_{g_i}+V_{g_j}\right)$ / $\left(V_{g_i}+V_{g_j}+V_{e_{ij}}\right)$, 433

where V_{g_i} etc. were the estimated variance components. In scenarios with multiple programs, %GCA was estimated separately for each and then averaged to arrive at a single estimate for each cycle.

The *modified Rogers' distances* (Reif et al., 2005) 438 between the heterotic groups within each program 439 were used as measures of heterotic group divergence. The distances were calculated for all programs and averaged to arrive at representative value 442 for that cycle. 443

To describe the distribution of allele frequencies 444 within each sub-population and hence the amount 445 of available allelic diversity we calculated the pro-446 portion of loci with a minor allele frequency of less 447 than 5%. This probability measures the thickness of 448 the extreme tail of the allele frequency distribution 449 and thus reflects the degree with which it follows a 450 'U-shape' (Hill et al., 2008). This metric was evalu-451 ated for all sub-populations in each cycle and then 452 averaged. 453

As a more high-level diversity metric we considered the *effective population size* (N_e) of each subpopulation. N_e was calculated according to the method described by Corbin et al. (2012) for estimating constant effective population size. The so obtained values were averaged across sub-populations. 459

Hybrid breeding 'themes'

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All previously described parameters, such as parameters related to the *NK* model and genetic architecture, parameters related to testcross evaluation, etc, were kept constant across the themes investigated.

In the *decentrality* theme we explored conse-466 quences of separating hybrid breeding programs 467 into smaller, more or less isolated, units. We defined 468 three distinct strategies for 'searching' (Podlich and 469 Cooper, 1999) genetic space (Figure 4): a single large 470 program (*centralized search*) to multiple smaller, fully 471 isolated programs (*isolated search*). Between these 472 two extremes we considered a strategy with mul-473 tiple smaller programs that exchange germplasm in 474 the form of breeding crosses (distributed search). 475

The centralized search was characterized by a sin-476 gle program consisting of one sub-population per 477 heterotic group. The size of each was 500, for a total 478 of 1,000 lines generated in each cycle. The number 479 of lines selected to contribute to the next generation 480 was 125 per sub-population. The relative individ-481 ual contributions of these lines decreased propor-482 tionally with their performance ranks. The number 483

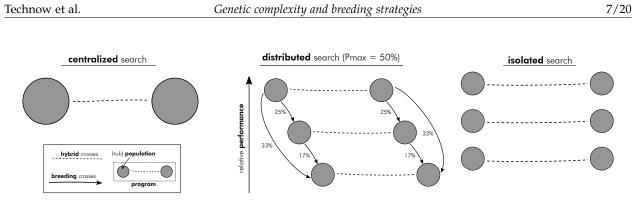


Figure 4 Schematic visualization of the three general search strategies explored in the decentrality theme.

of selected experimental hybrids was 125. The isolated search strategy comprised five programs, each
with one sub-population per heterotic group. The
sub-population size was 100 of which 25 were selected. Also here, the relative individual contributions of the lines were proportional to their performance ranks. The number of experimental hybrids
selected per program was 25.

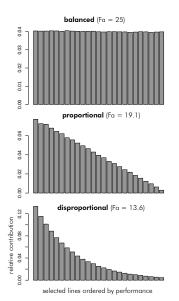


Figure 5 Distributions of relative individual contributions of selected inbred lines considered in the *inbred usage* theme.

In the distributed search we considered three levels of Pmax: 25%, 50% and 75%. The number of programs as well as lines and hybrids created and selected for each followed those of the isolated search. Note, thus, that the total number of lines and hybrids were the same across all scenarios as was the selection intensity.

In the *inbred usage* theme we explored the consequences of different degrees of imbalance in the relative contributions of the selected inbred lines to the next generation. The different scenarios ex-502 plored correspond to the distributed search strat-503 egy with Pmax = 50%. Only the relative usage of 504 inbred lines was varied. As described above, the 505 observed relative contributions were drawn from a 506 Dirichlet distribution with concentration parameter 507 chosen in a way to result in a certain average re-508 lationship between relative contribution and perfor-509 mance rank. Three scenarios were considered (Fig-510 ure 5). In the *balanced* usage scenario, all selected 511 inbreds contributed equally on average, in the pro-512 *portional* scenario, the relative contribution declined 513 proportional with the performance rank of the lines. 514 In the *disproportional* scenario, contributions halved 515 with every 5 ranks, meaning that the highest per-516 forming line will contribute twice as much to the 517 next generation as the 5th ranked line. The increas-518 ing imbalance in contributions can be quantified as 519 1/b'b (with b being the vector of relative contribu-520 tions), which is an estimate of the effective num-521 ber of contributing lines (Boichard et al., 1997). For 522 the balanced scenario, this was 25 and thus equal 523 to the actual number of selected lines within each 524 sub-population. It decreased to 19.1 and 13.6 for the 525 proportional and disproportional scenarios, respec-526 tively. 527

Results

Decentrality theme

Which strategy achieved the highest peak perfor-530 mance depended on the value of the complexity pa-531 rameter K, with the centralized strategy being su-532 perior at low K < 5, the distributed strategy at in-533 termediate K and the isolated strategy at high val-534 ues of *K* above eight (Figure 6A). The differences 535 between the strategies tended to increase with in-536 creasing *K*. The centralized and distributed search 537

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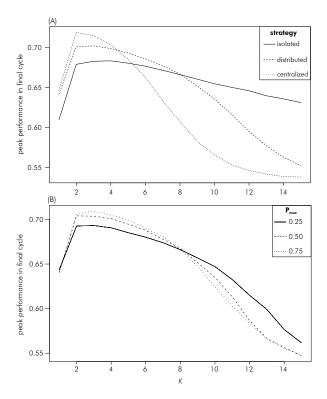


Figure 6 Relationship between the *NK* model complexity parameter *K* (average number of interacting genes) and peak genetic performance in the last cycle for the strategies explored in the decentrality theme: (A) comparing the isolated, distributed and centralized strategies and (B) the different values of Pmax within the distributed strategy. The curve of the distributed strategy in (A) is an average across the three Pmax scenarios within it.

strategies came very close to reaching the theoreti-538 cal maximum peak performance at the special case 539 of additivity (K = 1), but the isolated strategy re-540 mained considerably below that. Within the distributed strategy, the highest Pmax value of 75% 542 was superior at K values below eight and the lowest 543 Pmax of 25% at high K (Figure 6B). The case of Pmax 544 = 50% had peak performance in between the two ex-545 tremes, but more similar to Pmax = 75%. All Pmax546 scenarios achieved virtually identical peak perfor-547 mance at K = 1. 548

For brevity, trajectories across cycles are shown 549 only for K values of 1, 6 and 15, representing the 550 additive, multi-peaked but clustered and fully uncorrelated landscapes, respectively (Figure 1). Re-552 sults for all values of *K* are available as supplemen-553 tal information (File S1). At K = 1, the centralized 554 search strategy had the highest peak performance in 555 all cycles, closely followed by the three versions of 556 the distributed search (Figures 8A, B, C). The peak 557

performance of the isolated search strategy was con-558 siderably lower than that of the other strategies as 559 it increased at a lower rate and seemed to reach 560 a plateau at around cycle 20. At K = 6, the iso-561 lated search strategy achieved the highest peak per-562 formances in the earlier cycles but was overtaken 563 by the distributed search strategies later. Those had 564 very similar peak performances until the last few cy-565 cles when the version with Pmax of 25% fell behind. 566 The centralized search had the lowest peak perfor-567 mances throughout, with the differences to the other 568 strategies being particularly large between the inter-569 mediate cycles 15–20. Finally, at K = 15, only the 570 isolated search had a sizable increase in peak per-571 formance cycle over cycle. The distributed search 572 strategies showed an increase only in the last few 573 cycles and the centralized strategy did not increase 574 peak performance at all. 575

As expected %GCA was equal to one for all sce-576 narios at K = 1 (Figures 8D, E, F). At K = 6, %GCA 577 started at just below 10% and increased from there 578 with each cycle. The rate of increase was greatest 579 for the isolated strategy which reached almost 100% 580 in the final cycles. The centralized search strategy 581 had the slowest increase and was still below 50% 582 in the final cycle. The distributed search strategies 583 were intermediate between these two extremes. The 584 increase was steepest for Pmax = 25% case, which 585 translated to it having a markedly higher %GCA 586 than the Pmax = 50% case and Pmax = 75% case 587 during intermediate cycles 15–20. However, all three 588 converged to a similar value of around 80% in the fi-589 nal cycle. At K = 15, %GCA started at zero and only 590 the isolated strategy saw a marked increase in early 591 cycles. The distributed search strategies saw an in-592 crease in %GCA noticeably above zero only in the 593 final cycles and the centralized strategy remained at 594 zero throughout. 595

The percent of loci with MAF < 0.05 increased 596 over cycles for all strategies and complexity levels 597 (Figures 8G, H, I). In all cases, the increase over cy-598 cles was strongest for the isolated search strategy, 599 where it reached close to 100% in the final cycles 600 and weakest in the centralized search strategy. The 601 curves for the three Pmax levels of the distributed 602 search strategy were similar to each other and inter-603 mediate compared to the two other strategies. The 604 differences between the strategies increased with *K* 605 because the increase in the proportion of loci at ex-606 treme frequencies slowed for the distributed and 607 centralized strategies with increasing K. At the 608 highest levels of complexity, only between 30% and 609

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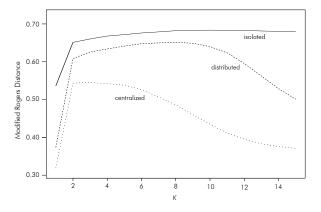


Figure 7 Modified Rogers Distance between heterotic groups as a function K, averaged across programs, in the connectivity theme. The curve of the distributed strategy represents the average across the three Pmax levels.

40% of loci showed a MAF < 0.05 in the different
distributed strategies and less than 20% in the centralized strategy.

The modified Rogers Distance between heterotic groups increased over cycles for all strategies (Figures 8J, K, L). For all levels of complexity, this distance was highest for the isolated strategy and lowest for the centralized strategy, with the three versions of the distributed search having similar values that were intermediate to the two extremes (Figure 7).

The N_e differences among the strategies remained 621 largely constant across cycles and levels of K. For 622 the sake of brevity results will only be reported for 623 cycle 15 and K = 7. The estimated N_e for each-624 sub-population for the isolated search strategy was 625 20.0, for the three versions of the distributed search 626 it was 23.7 (Pmax = 25%), 31.3 (Pmax = 50%) and 627 35.4 (Pmax = 75%), respectively, and for the centralized search strategy 98.3. 629

⁶³⁰ Inbred usage theme

For brevity sake, only results for *K* of 1, 6 and 15 631 are shown (results for all values of K are provided 632 in supplemental file S2). Again, which inbred us-633 age scenario achieved the highest peak performance 634 depended on the complexity level K (Figure 9). At 635 the additive case of K = 1, all strategies achieved 636 very similar peak performances close to the theoret-637 ical maximum of 2/3. Until K = 8, the highest peak 638 performances were reached with proportional usage 639 of selected inbred lines. For K > 8, disproportional 640 use of inbred lines resulted in the highest peak per-641

formances. Balanced use generally resulted in the lowest peak performance, except for K < 4, where this strategy was slightly ahead of the disproportional usage strategy. The differences between the strategies tended to increase with K.

The cycle over cycle increase in peak performance 647 was initially higher the more disproportional the use 648 of the inbreds (Figures 10A, B, C). However, except 649 for the highest level of complexity, this did not re-650 sult in the highest maximum performance for this 651 scenario, because the increase started to level off in 652 the last five to ten cycles. Scenarios with propor-653 tional and balanced use of inbreds therefore had the 654 highest peak performance at K = 1, though the dif-655 ferences were small. At the intermediate level of 656 K = 6, the disproportional use scenario was over-657 taken by the proportional use scenario in the last cy-658 cles. The differences between these two were small, 659 however. Finally, at K = 15, only the disproportional 660 use scenario achieved a sizable increase in peak per-661 formance. 662

At K = 1, %GCA stayed constant at one for all 663 scenarios, as expected. At K = 6, %GCA increased 664 most strongly for disproportional use, followed by 665 proportional and balanced use (Figures 10D, E, F). 666 Reaching above 90% for the former, and above 80% 667 and 50% for the latter two, respectively. At K = 15, 668 %GCA remained near zero for the balanced and 669 proportional use scenarios throughout. For the dis-670 proportional use scenario, it remained at zero as 671 well until cycle ten and increased from there to al-672 most 60%. 673

For all strategies and values of *K*, the percent of 674 loci with a MAF < 0.05 increased from its initial 675 value of zero (Figures 10G, H, I). The increase over 676 cycles was strongest for disproportional inbred use, 677 for which it reached close to 100% at K of 1 and 678 6. The proportional usage strategy had the sec-679 ond strongest increase and the balanced strategy 680 the weakest. As was the case in the decentrality 681 theme, the differences between the strategies tended 682 to increase with K. At the highest level of K = 15, 683 the proportional and balanced strategies stayed be-684 low 40%, whereas the disproportional usage strat-685 egy reached close to 80%. 686

The modified Rogers distance between heterotic groups increased over cycles in all scenarios (Figures 10J, K, L). Throughout it was highest for disproportional use, followed by proportional and balanced use. Overall, the distance was greatest for the intermediate complexity level of K = 6.

 N_e , again reported only for cycle 15 at K = 7, was

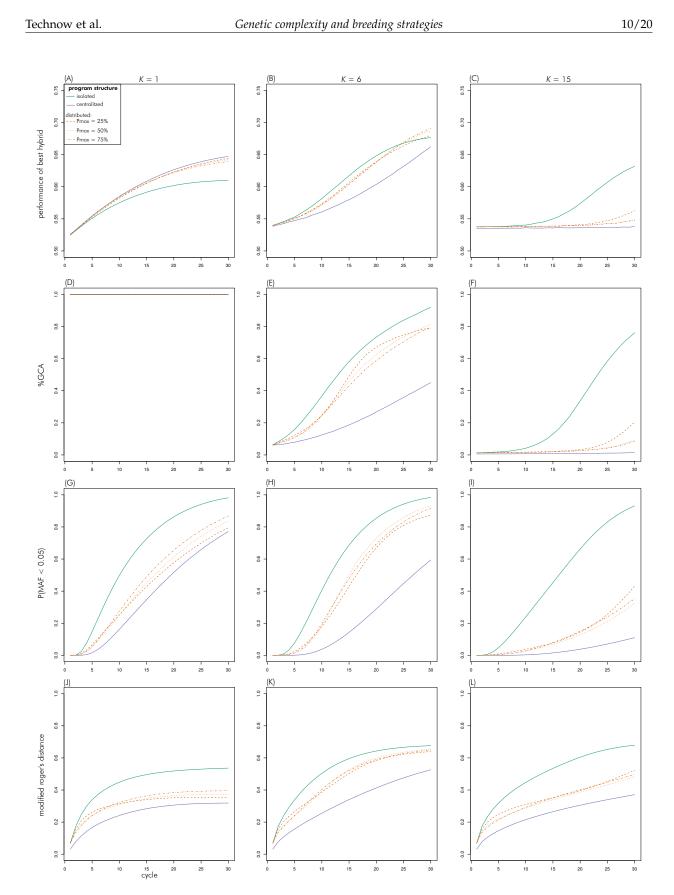


Figure 8 Evolution of metrics over cycles in the decentrality theme for scenarios with K of 1 (left column), 6 (middle) and 15 (right).

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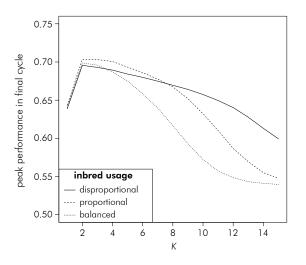


Figure 9 Relationship between the NK model complexity parameter K and peak genetic performance in the last cycle for the strategies explored in the the inbred usage theme.

⁶⁹⁴ 23.2, 31.3 and 44.6, for the disproportional, propor-⁶⁹⁵ tional and balanced usage scenarios, respectively.

696 Discussion

The objective of this study was to explore properties 697 of the historically grown structure of commercial 698 hybrid breeding programs, particularly in maize, 699 and aid the understanding of why these structures 700 successfully generated significant amounts of ge-701 netic gain in the past and thereby impact global food 702 security. The infinitesimal framework (Barton et al., 703 2017), in which traits are described as the sum of 704 a large number of genes all having additive, con-705 text independent effects of similar magnitude, is our 706 starting point. However, we seek extensions to ac-707 count for the empirical observations that a) there are 708 results observed from operating a long-term breeding effort that are not consistent with or not easily 710 explained within the infinitesimal model framework 711 (Rasmusson and Phillips, 1997) and b) reflect the 712 reality of a highly complex trait biology (Hammer 713 et al., 2006). Therefore, we are motivated to consider 714 the influence of complexity of trait genetic architec-715 ture on breeding strategies from the perspective of 716 a long-term commercial breeding program (Duvick et al., 2004; Cooper et al., 2014). 718

719 Emergence of additivity

As a representation of genetic complexity we chose the *NK* model framework developed by Kauffman (1993), which allows exploration of the full continuum from complete additivity to deep and almost 723 intractable genetic complexity. For reference, the 724 *NK* models used in this study, corresponded to the 725 Mount Fuji landscape at K = 1 (Figure 1) and to 726 the 'Alps' landscape from K = 2 to K of 7 or 8. 727 After this the genetic models transitioned from the 728 multi-peaked but correlated 'Alps' landscape to the 729 uncorrelated landscape represented by the 'Dunes' 730 metaphor (Figures 1 and 2). 731

In complex genetic landscapes, additive genetic 732 variance, the sine qua non of genetic gain, is not a 733 constant factor of trait biology (i.e., deducible from 734 the molecular properties of genes) but rather emerg-735 ing from the interplay of biology and natural or 736 artificial properties of population structure (Wade, 737 2002; Cooper et al., 2005). In particular, additiv-738 ity emerges in response to a constraining of the di-739 mensionality of genetic space, or, in other words, 740 by limiting genetic diversity. In practice, such con-741 straints in dimensionality are achieved through fixa-742 tion or near fixation of genes (Wade, 2002; Hill et al., 743 2008). This process is illustrated in Figure 11 for 744 a simple epistatic network consisting of two genes. 745 Thus, as genetic complexity increases, the breeder 746 needs practical ways to reduce this complexity to a 747 manageable level that allows genetic progress. This 748 study explored two particular practical approaches 749 that have been adopted within commercial hybrid 750 breeding, particularly in maize. With the availability 751 of genomics and novel thinking about genetic com-752 plexity, we can now study the genetic implications 753 of these practical approaches, many of which were 754 devised and adopted prior to the availability of a 755 theoretical and empirical framework to study their 756 effects. 757

Two processes in particular accelerate such con-758 strainment, namely the creation of population bot-759 tlenecks and the subdivision of larger populations 760 into more or less independent 'demes' (Katz and 761 Young, 1975; Goodnight, 1995). Equivalent pro-762 cesses in the context of plant breeding programs are 763 the degree of connectivity between breeding pro-764 grams and the relative use of superior inbred lines 765 in breeding crosses for producing the next genera-766 tion, both 'themes' were explored in this study. 76

Decentrality theme

Classical quantitative genetics infinitesimal theory 769 was used to design and optimize commercial hybrid breeding strategies, in combination with em-

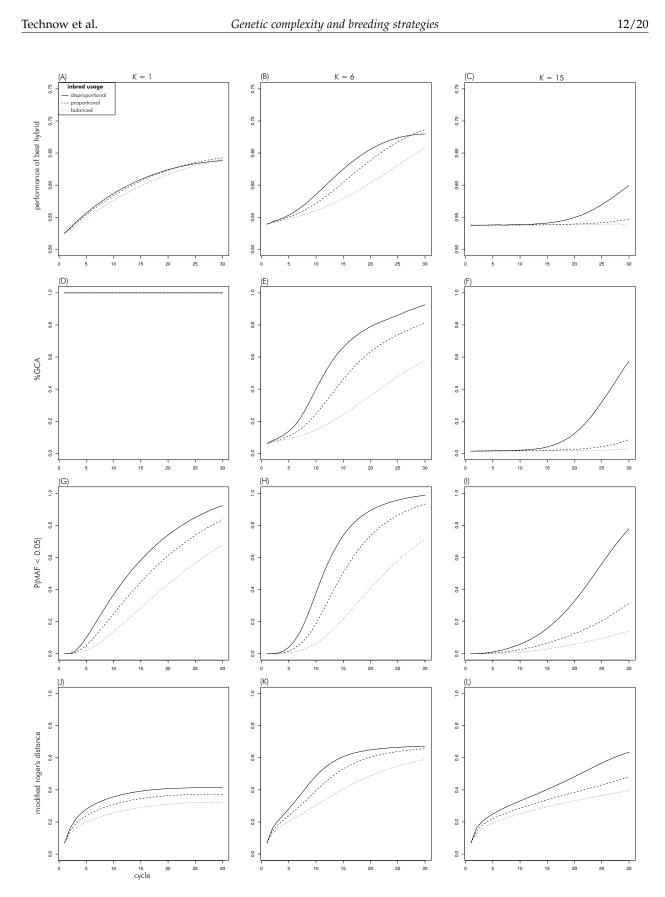


Figure 10 Evolution of metrics over cycles in the inbred usage theme for scenarios with K of 1 (left column), 6 (middle) and 15 (right).

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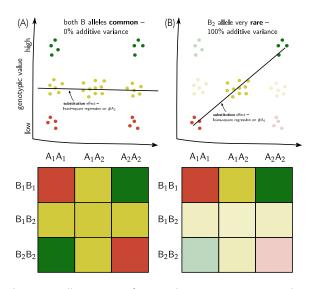


Figure 11 Illustration of a two-locus epistatic network in which neither the A nor the B locus exhibit any additive variation when all alleles are common (A) but collapses to a perfectly additive system in which the substitution effect of the A locus explains 100% of the variation when the B_2 allele becomes rare (B). Note that the substitution effect of the A locus would be reversed in sign when the B_1 allele became rare instead. Colours green, yellow and red represent high, intermediate and low phenotypic values, respectively.

pirical experience of what worked and what did not 772 (Hallauer et al., 2010). Yet, even though the infinites-773 imal model implies optimality of a single, homoge-774 nous population, there were discussions about the relative merits of large centralized vs. decentralized 776 breeding programs early on (Baker and Curnow, 777 1969). Later on, Podlich and Cooper (1999) explored 778 this problem on the basis of Sewall Wright's *shifting* 779 balance theory, (Wright, 1931, 1977; Wade and Good-780 night, 1998). The shifting balance theory describes 781 an evolutionary process in which genetic drift re-782 sulting from population subdivision enables ran-783 dom movements across genetic space (i.e., against 784 selection gradients) and also converts epistatic to 785 additive genetic variation through constraining ge-786 netic space as described above. This then en-787 ables local adaptation in complex genetic landscapes 788 which is followed by differential migration from 789 higher to lower performing sub-populations and 790 thus 'spreading' of superior gene complexes across 791 the whole *meta population*. 792

While this theory remains controversial as a model of natural evolution (Coyne et al., 1997), there are remarkable similarities between meta populations in the context of the shifting balance theory and the population structure of large commercial breeding operations. The latter also do not operate as a centralized unit but rather as a decentral-799 ized network of smaller programs with the most 800 successful germplasm being shared across (Cooper 801 et al., 2014). The same seems to be the case at the 802 industry level, with the major commercial breed-803 ing operations being based on unique and distinct 804 germplasm backgrounds, with only occasional ex-805 change of elite material, e.g., through ex-PVP lines 806 (Mikel and Dudley, 2006; White et al., 2020). As a 807 result of this decentralization, plant breeding pro-808 grams are also characterized by having low effec-809 tive population sizes (Cowling, 2013), which makes 810 them more susceptible to genetic drift. 811

Here, we expanded on the work of Baker and 812 Curnow (1969) and Podlich and Cooper (1999) by 813 exploring breeding population structures with dif-814 fering degrees of decentrality (Figure 4), ranging 815 from a large centralized program with high N_e to a 816 isolated set of smaller programs with low N_e , with a 817 series of scenarios with decentralized but connected 818 programs with N_e values in between these two ex-819 tremes. We indeed found that strategies resulting 820 in low within program N_e through increased decen-821 tralization and isolation became increasingly supe-822 rior in terms of peak hybrid performance, as ge-823 netic complexity K increased, while a centralized 824 strategy with high N_e was superior in less complex 825 landscapes. These results thus confirm the find-826 ings of Podlich and Cooper (1999) that a decentral-827 ized search strategy is superior in complex genetic 828 landscapes. Increasing isolation and decentraliza-829 tion and the associated N_e reduction led to quicker 830 increases over cycles and higher overall values of 831 of %GCA (Figure 8). At the highest levels of com-832 plexity, only complete isolation generated amounts 833 of GCA variation sufficient for making genetic im-834 provements cycle over cycle. The better ability to ex-835 pose additivity in the form of GCA variation of the 836 more isolated and decentralized strategies was ex-837 pected as per the discussion at the beginning of this 838 section outlining the relationship between amounts 839 of additive variation and constrainment of genetic 840 space. This explains the clear advantages in terms 841 of genetic peak performance of the isolated strategy 842 at the highest levels of *K*. 843

The corollary of the constrainment of genetic space of course is a more rapid decline in genetic diversity and susceptibility to genetic drift, which ultimately limits the selection potential of the programs. Indeed, for values of K below eight, which marked the switch from an uncorrelated to multi-peaked but

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correlated genetic landscape (Figure 2), decentral-850 ized programs with increasing rates of germplasm 851 exchange became superior. Accordingly, having a 852 large centralized program became the optimal strat-853 egy at lower values of *K*. Here, the genetic landscape 854 was simple enough to not require severe constrain-855 ment of genetic space to expose sufficient amounts 856 of GCA variation. The genetic drift experienced by 857 small, isolated programs then unnecessarily led to the fixation of unfavourable alleles. This was most 859 apparent at K = 1 where all variation is additive 860 by definition and a decentralized strategy is not ex-861 pected to have any advantage (Rathie and Nicholas, 862 1980). Here the isolated strategy led to fixation of 863 almost all loci from cycle twenty onward and to a 864 stalling of genetic gain significantly below the theo-865 retically achievable maximum (Figure 8). 866

The establishment of genetically divergent het-867 erotic groups has always been a central tenant of 868 hybrid breeding (Melchinger and Gumber, 1998). 869 Originally, optimal exploitation of heterosis was 870 the main driver of their establishment (East, 1936). Later, however, maximization of GCA vs. SCA vari-872 ation was identified as an import secondary fea-873 ture of heterotic groups (Melchinger and Gumber, 874 1998). While this is well established for domi-875 nant gene action (Reif et al., 2007; Fischer et al., 876 2009), there are also indications for the conservation 877 of favourable epistatic patterns that are disrupted 878 when lines from different heterotic groups are recombined (Bernardo, 2001). Often, heterotic groups 880 are established from populations that evolved in iso-881 lation for a long time. One of the best examples for 882 this is the Dent by Flint heterotic pattern in maize 883 which is prevalent in Central Europe and is com-884 prised of populations that evolved in separation for 885 centuries (Rebourg et al., 2003). Heterotic groups are 886 thus a different and additional form of constrainment of genetic space through historically grown 888 genetic isolation. In our simulations, the differ-889 ent heterotic groups were originated from the same 890 base population, yet we still observed a significant 891 degree of genetic differentiation evolve over cycles 892 (Figure 8), as expected in recurrent, reciprocal selec-893 tion regimes (Labate et al., 1999; Longin et al., 2013). 894 A portion of this differentiation can be attributed to genetic drift (Gerke et al., 2015), as evidenced by the 896 non-zero genetic distance at K = 1, where all ef-897 fects are additive and increasing genetic differentia-898 tion between heterotic groups would have no effect on the proportion of GCA variance. However, the 900 genetic differentiation was considerably higher for 901

K > 1 (Figure 7), indicating that there indeed was a selection advantage to increased heterotic group di-903 vergence in complex genetic landscapes. This was 904 particularly clear for the isolated scenario, where 905 heterotic patterns could form uninterrupted within 906 programs. For the centralized and decentralized 907 strategies, the differentiation was maximal at lower 908 values of K, because %GCA, and hence the effec-909 tiveness of recurrent, reciprocal selection, declined 910 afterwards. 911

Inbred usage theme

The history of North American and European maize 913 germplasm can be described as a succession of key 914 inbreds that were heavily used in breeding crosses 915 and had a distinct and lasting impact on germplasm 916 (Mikel and Dudley, 2006; Technow et al., 2014; White 917 et al., 2020). Those inbreds owe their success either 918 to the outstanding general combining ability rela-919 tive to their peers at the time, such as was case for 920 the important North American line B73 (Mikel and 921 Dudley, 2006) or their unique adaptation to specific 922 climatic conditions, such as the European Flint lines 923 F2 and F7 (Messmer et al., 1992; Böhm et al., 2014). 924 The highly disproportionate importance of success-925 ful inbreds led to a significant reduction in ge-926 netic diversity (Rasmusson and Phillips, 1997; White 927 et al., 2020), particularly relative to the source pop-928 ulations from which they were derived (Böhm et al., 929 2017). However, this constrainment also might be 930 responsible for the emergence of additive genetic 931 variation from complex gene action through the so 932 called founder or bottleneck effect (Goodnight, 1988; 933 Cheverud and Routman, 1996; Naciri-Graven and 934 Goudet, 2003; van Heerwaarden et al., 2008). We in-935 deed observed that %GCA increased faster over cy-936 cles and reached higher values overall the more un-937 even the use of selected parents in breeding crosses 938 (Figure 10), with the exception of K = 1, where all 939 variance is additive by definition. At the highest de-940 grees of landscape complexity only disproportion-941 ate use of inbreds, resulting in very low Ne, suc-942 ceeded in generating amounts of %GCA sufficient 943 for genetic improvements. Like in the decentrality 944 theme, the higher values of %GCA of the dispro-945 portional use strategy translated into superior peak 946 performances only at the values K > 8, i.e., after the 947 landscape transitioned from multi-peaked but corre-948 lated to uncorrelated. Before that, balanced and par-949 ticularly proportional use, both having higher N_{e} , 950 achieved superior peak performances. 951

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Maintenance of diversity

In our simulations, the constrainment of genetic 953 space and reduction of N_e through decentralization 954 and isolation or disproportionate use of inbred lines, 955 while necessary for exposing additive genetic vari-956 ation, led to a rapid fixation of alleles and a slow-957 ing of genetic gain in later cycles. This was partly 958 a consequence of genetic drift caused by the low 959 N_e (Cowling, 2013). However, the reduction of N_e 960 was also caused in part by the effects of selection, particularly once the majority of the genetic vari-962 ation was additive. This has not generally hap-963 pened in commercial breeding programs, where ge-964 netic gain continues apace (Rasmusson and Phillips, 965 1997; Fischer et al., 2008; Duvick et al., 2004; Pfeif-966 fer et al., 2019). Several factors that maintain diver-967 sity in practical programs were not included in the 968 simulation model. For example, the simulation im-969 plicitly assumed that the environment and manage-970 ment conditions remained constant across all cycles, 971 whereas both change more or less rapidly in real-972 ity. Changing selection environments imply chang-973 ing selection targets and trajectories (Messina et al., 974 2011; Hammer et al., 2009), which reduce the pres-975 sure on particular alleles or allele complexes and 976 thus slow or prevent fixation. Long-term selection 977 experiments have shown that selection response can 978 be maintained even in isolated and narrow popu-979 lations (Dudley and Lambert, 2010; Durand et al., 980 2010, 2015). Several hypotheses were proposed for 981 these surprising results, including epistasis (Carl-982 borg et al., 2006), de novo genetic mutations, partic-983 ularly when magnified through effects on epistatic 984 complexes (Rasmusson and Phillips, 1997; Durand 985 et al., 2010), creation of heritable epigenetic varia-986 tion (Hauben et al., 2009), activity of transposable 987 elements (Dubin et al., 2018), as well as the presence 988 of 'cryptic genetic variation' through phenomena 989 such as canalization (Gibson and Dworkin, 2004). 990 Of these, only epistasis was present in our simu-991 lations. While highly speculative, these biological 992 phenomena might explain the presence of abun-993 dant genetic variation and continued genetic gain in 994 largely isolated and genetically narrow commercial 995 plant breeding programs. 996

³⁰⁷ Applications of the NK for plant breeding

The *NK* model, originally developed by the theoretical biologist Stuart Kauffman to study evolution in complex genetic landscapes, has found applications for modelling complex systems in disparate fields 1001 such as business administration (Csaszar, 2018), or- 1002 ganizational learning theory (Lazer and Friedman, 1003 2007), infrastructure design (Grove and Baumann, 1004 2012) and physics (Qu et al., 2002). Following the 1005 example of (Podlich and Cooper, 1999), we here 1006 used the NK model to represent genetic complex-1007 ity navigated by commercial hybrid breeding oper- 1008 ations to study the effect of the degree of isolation 1009 between programs as well as the degree of imbal-1010 ance in inbred usage, both key aspects of breeding 1011 strategies. We propose that this model can serve 1012 as an ideal starting point to study other aspects of 1013 hybrid breeding strategies. For example, Cooper 1014 and Podlich (2002) proposed an extension to the NK 1015 model that adds an environmental dimension and 1016 thus allows modelling concepts related to genotype 1017 by environment interaction (Cooper and DeLacy, 1018 1994), yield stability (Piepho, 1998; Tollenaar and 1019 Lee, 2002), product placement (Messina et al., 2018) 1020 and the target population of environments (Com- 1021 stock, 1977). These so called *E(NK)* models repre-1022 sent different environments or management prac- 1023 tices through a series of more or less similar ge-1024 netic landscapes. This of course adds consider-1025 able complexity to the already complex static land-1026 scapes studied here and poses interesting dilemmas. 1027 For example, rapidly exposing additive variation, 1028 e.g., through isolation, might be even more impor- 1029 tant than in static landscapes because local optima 1030 have to be exploited quickly before they disappear 1031 once the environment shifts, for example through 1032 changes in management such as the historical in-1033 creases in plant population for commercial maize 1034 production (Hammer et al., 2009). However, retain- 1035 ing allelic diversity, which hampers the exposing of 1036 additivity, is required to enable renewed adaptation 1037 to the changed environmental conditions. 1038

A high degree of genetic complexity also implies 1039 a high degree of context dependency of genetic ef-1040 fects. Observe, for example, that the additive sub-1041 stitution effect of the 'A' locus in Figure 11 changes 1042 sign when the B₁ allele instead of the B₂ allele be-1043 comes rare. This has consequences on the per-1044 sistence of accuracy of estimated QTL effects and 1045 genomic prediction models and can be addressed 1046 through iteratively updating training populations 1047 for genetic model parameterization (Podlich et al., 1048 2004; Wolc et al., 2016; Forneris et al., 2017). The 1049 NK model framework can help address questions 1050 about the frequency with which this has to hap-1051 pen and whether data from previous generations 1052

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can be used. Recently, approaches were proposed 1053 that attempt to capture those context dependencies 1054 through biological models representing the interde-1055 pendencies underlying the traits of interest (Tech-1056 now et al., 2015). Such models are only approx-1057 imations of the true biological complexity. How-1058 ever, Cooper et al. (2005), using the NK framework, 1059 have shown that even incomplete knowledge of bi-1060 ological networks can improve predictability of ge-1061 netic effects and genetic gain. The context depen-1062 dency of genetic effects, i.e., the effects being nei-1063 ther universally positive or negative (Wade, 2002), 1064 also has implications on innovative proposals for 1065 using CRISPR-Cas9 gene editing (Jaganathan et al., 2018; Gao et al., 2020) to either target recombina-1067 tion to create superior hypothetical linkage groups 1068 (Brandariz and Bernardo, 2019) or even the large 1069 scale "editing away" of deleterious mutations (Wal-1070 lace et al., 2018). Finally, this framework might help 1071 devise strategies for the efficient introduction of ex-1072 otic or ancient germplasm (Yu et al., 2016; Böhm 1073 et al., 2017), which evolved not just in a very differ-1074 ent environmental, but also a different genetic con-1075 text from the current elite breeding germplasm. 1076

¹⁰⁷⁷ Back to the future

The structure of commercial plant breeding pro-1078 grams, particularly in major crops like maize, is 1079 characterized by a large degree of decentralization 1080 with exchange of successful germplasm within com-1081 panies (Cooper et al., 2014), while isolation is the 1082 norm among companies (Mikel and Dudley, 2006). 1083 Plant breeders further have a tendency for relying 1084 on only a small set of elite inbred lines for produc-1085 ing the next generation (Rasmusson and Phillips, 1086 1997), leading to a series of significant bottleneck 1087 events (White et al., 2020). All of these features 1088 lead to a drastically reduced effective population 1089 size and are not predicted to be promising strategies 1090 under the additive, infinitesimal model of quantita-1091 tive genetics. Yet commercial hybrid breeding has 1092 delivered incredible amounts of genetic gain over 1093 the last century, and has thus contributed to food 1094 security and resource conservation (Duvick, 1999). 1095 Here we postulated that the described structure of 10 plant breeding programs, with its constrainment of 1097 genetic space, is in fact necessary for enabling the 1098 exploration and exploitation of genetic variation in 1099 complex genetic landscapes and that the success of 1100 a breeding program is not only determined by its 1101 germplasm per se, but by the structures that allow 1102

it to evolve. The breeding program structures described here grew historically and we do not claim that it was set up with this intention. However, by doing "what worked", breeders in preceding generations might have nonetheless been able to take advantage of the process described and postulated in this study. Understanding why these historic structures "worked" will be critical for designing breeding programs that can tackle the challenges of the century ahead.

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