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## The breadth-depth dilemma in a finite capacity model of decision-making

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**Abstract**

Decision-makers are often faced with limited information about the outcomes of their choices. Current formalizations of uncertain choice, such as the explore-exploit dilemma, do not apply well to decisions in which search capacity can be allocated to each option in variable amounts. Such choices confront decision-makers with the need to tradeoff between *breadth* - allocating a small amount of capacity to each of many options – and *depth* - focusing capacity on a few options. We formalize the breadth-depth dilemma through a finite sample capacity model. We find that, if capacity is smaller than 4-7 samples, it is optimal to draw one sample per alternative, favoring breadth. However, for larger capacities, a sharp transition is observed, and it becomes best to deeply sample a very small fraction of alternatives, that decreases with the square root of capacity. Thus, ignoring most options, even when capacity is large enough to shallowly sample all of them, reflects a signature of optimal behavior. Our results also provide a rich casuistic for metareasoning in multi-alternative decisions with bounded capacity.

## 57 **Introduction**

58 The breadth-depth (BD) dilemma is a ubiquitous problem in decision-making.  
59 Consider the example of going to graduate school, where one can enroll in many courses  
60 in many topics. Let us assume that the goal is to determine the single one topic that is  
61 most relevant, the one that will grant us a job. Should I enroll in few courses in many  
62 topics –breadth search— at the risk of not learning enough about any topic to tell which  
63 one is the best? Or should I enroll in many courses in very few topics –depth search— at  
64 the risk of missing the really exciting topic for the future? One crucial element of this  
65 type of decision is that the allocation of resources (time, in this case) needs to be done in  
66 advance, before feedback is received (before classes start). Also, once decided, the  
67 strategy cannot be changed on the fly, as doing so would be very costly. The BD dilemma  
68 is popular in tree search algorithms (Horowitz and Sahni, 1978; Korf, 1985) and in  
69 optimizing menu designs (Miller, 1981). It is also one faced by humans and other  
70 foragers in many situations, as when we plan, schedule, or invest with finite resources. It  
71 is remarkable that the bulk of research on the BD has been in fields outside of psychology  
72 (e.g. (Halpert, 1958; Schwartz et al., 2009; Turner et al., 2002). We believe that one  
73 reason is the lack of standard sets of tools for thinking about the problem and separating  
74 it from other dilemmas.

75 Many features of the BD dilemma warrant its study in isolation. First, BD  
76 decisions are about how to divide finite resources, with the possibility of oversampling  
77 specific options and ignoring others. Second, the BD dilemma is about making strategic  
78 decisions, that is, decisions that need to be planned in advance and cannot be changed on  
79 the fly once initiated, e.g., once courses start, it is very costly to change them. Finally,  
80 these decisions need to be made before feedback is received: enrollment happens before  
81 courses start, and thus before knowing the true relevance of the courses and topics. These  
82 features are distinct from those of the well-known exploitation-exploration dilemma  
83 (Cohen et al., 2007; Costa et al., 2019; Daw et al., 2006; Ebitz et al., 2018; Wilson et al.,  
84 2014) and its associated formalization in multi-armed bandits (Averbeck, 2015; Chen et  
85 al., 2016; Gittins et al., 2011).

86 Past work revealed that humans appear to carefully trade off the benefits of  
87 breadth and depth in multi-alternative decision-making. For example, when faced with a  
88 large number of options, we often focus – even if arbitrarily – on a subset of them  
89 (Bettman et al., 1998; Brandstätter et al., 2006; Gigerenzer and Gaissmaier, 2011;  
90 Tversky, 1972) with the presumable benefit that we can more precisely evaluate them.  
91 Likewise, we may consider all options, but arbitrarily reject value-relevant dimensions  
92 (Busemeyer et al., 2019; Timmermans, 1993), as if contemplating them all is too costly.  
93 Option narrowing appears to be a very general pattern, one that is shared with both human  
94 and non-human animals, despite the fact that rejecting options can reduce experienced  
95 utility (Gigerenzer and Gaissmaier, 2011; Tversky, 1972). It is often proposed that such  
96 heuristics reflect bounded rationality (Simon, 1955), which is likely correct in principle,  
97 but the exact processes underlying that rationality remain to be identified. Why do we so  
98 often consider a very small number of options when considering more would a priori  
99 improve our choice? One possibility is that this pattern reflects an evolved response to  
100 an empirical fact: that when capacity is constrained, optimal search favors consideration  
101 of a small number of options.

102 Because cognitive capacity is limited in many ways, the BD dilemma has direct  
103 relevance to many aspects of cognition as well. For example, executive control is thought  
104 to be limited in capacity, such that control needs to be allocated strategically (Hills et al.,

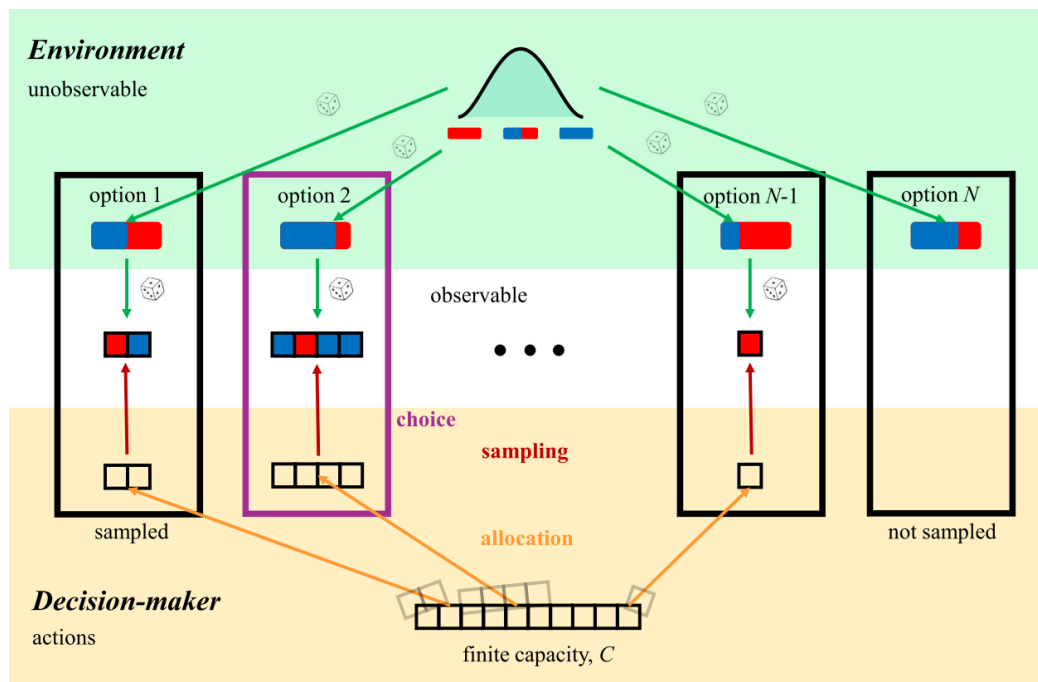
105 2010; Koechlin and Summerfield, 2007; Shenhav et al., 2013, 2017). Likewise,  
106 attentional focus and working memory capacity are limited, such that, during search, we  
107 often foveate only a single target or hold a few items in memory (Cowan et al., 2005).  
108 Although the effective numbers are low, each contemplated option is encoded with great  
109 detail (Awh et al., 2007; Luck and Vogel, 2013; Ma et al., 2014). Furthermore, it seems  
110 clear that recollection of information from memory can be thought of as a search-like  
111 process (Hills et al., 2012; Ratcliff and Murdock, 1976; Shadlen and Shohamy, 2016).  
112 That is, to retrieve a memory we must attend to a recollection processes, with its  
113 associated limited capacity. Thus memory-guided decisions presumably involve BD  
114 tradeoffs too.

115 Although the relevance of the BD dilemma is clear, tractable models are lacking,  
116 and thus, optimal strategies for BD decisions are largely unknown. Here, we develop and  
117 solve a model for multi-alternative decision making endowed with the prototypical  
118 ingredients of the BD dilemma. Our model consists of a reward-optimizing yet bounded  
119 decision-maker (Gershman et al., 2015; Griffiths et al., 2015; Simon, 1955) confronted  
120 with multiple alternatives with unknown subjective values. The first critical element of  
121 the model is *finite sample capacity*, which enforces a tradeoff between sampling many  
122 options with few samples (breadth) and sampling few options with many samples  
123 (depth). The second critical element is that samples need to be allocated across  
124 alternatives before sampling starts and, thus, before feedback is available. This strategic  
125 decision with the finite sample capacity constraint implies a metareasoning problem  
126 (Griffiths et al., 2015; Russell and Wefald, 1991) where deliberation about the multiple  
127 possible allocations of resources (meta-actions) need to be made in advance to optimize  
128 expected utility of a future choice.

129 Despite the simplicity of the model, it features non-trivial behaviors, which are  
130 characterized analytically. When capacity is low (less than 4-7 samples can be probed),  
131 it is best to sample as many alternatives as possible, but only once each; that is, breadth  
132 search is favored. At larger capacities, there is a qualitative and sharp change of behavior  
133 (a ‘phase transition’) and the optimal number of sampled alternatives grows with the  
134 square root of sample capacity (‘square root sampling law’), balancing breadth and depth.  
135 Therefore, in this regime it is best to ignore the vast majority of potentially accessible  
136 options. We considered globally optimal allocations in comparison to even allocation of  
137 samples across sampled alternatives and found that the square root sampling law,  
138 obtained for the latter, provides a close-to-optimal heuristic that is simpler to implement.  
139 Our results are robust to strong variations of the environments where the probability of  
140 finding good options widely varies.

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143 **Results**  
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**Figure 1.** Finite sample capacity model. The environment (top, green) contains a large number  $N$  of options, and choosing either might lead to a successful outcome (e.g., a large reward). For each option, the probability of success (blue fraction of red/blue bar) is a-priori unknown to the decision-maker, and is drawn independently across options from an underlying prior probability distribution, modelled as a beta distribution (top distribution). The prior distribution defines the overall difficulty of finding successful options in the environment. Options are characterized by the probability of delivering a successful outcome (e.g., a large reward), and the outcomes are modelled as Bernoulli variables. The decision-maker (bottom, orange) has a finite capacity  $C$ , i.e., a finite number of samples (bar of squares) that can be allocated to any option in any possible way. The decision-maker can decide to oversample options by allocating more than one sample to them (e.g., options on the left), and also ignore some options by not sampling them at all (e.g., rightmost option). All samples need to be allocated in advance and allocation cannot be changed thereafter. Therefore, feedback is not provided at this stage. After allocation, sampling starts, in which the decision-maker observes a number of successes and failures for each of the sampled options (colored squares; blue: success –large reward, red: failure –small reward). Once this evidence is collected, the decision-maker chooses the option that is deemed to have the highest probability of success (in this case, option 2; purple box).

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### 168 **Finite sample capacity model**

169 We assume that a decision-maker can choose how to allocate a finite resource  
170 among options of unknown status to determine the best option (**Figure 1**). The  
171 environment generates a large number of options, each characterized by the probability  
172 of delivering a successful outcome. The success probabilities, unknown to the decision-  
173 maker, determine the quality of each of the options, with better options having higher  
174 success probabilities (e.g., options with a higher probability of delivering a large reward

175 if they are sampled). The goal of the decision-maker is to infer which of the options has  
176 the highest success probability. The success probabilities of the options are generated  
177 randomly from an underlying prior probability distribution, modelled as a beta  
178 distribution. We assume that this distribution is known by the decision-maker due, for  
179 example, to previous experience with the environment. The prior distribution defines the  
180 overall difficulty of finding successful options in the environment.

181 The decision-maker is endowed with a finite sample capacity  $C$ , i.e., a finite  
182 number of samples that she can allocate to any option and to as many options as desired.  
183 Within the allowed flexibility, it is possible that the decision-maker decides to  
184 oversample options by allocating more than one sample to them, and it is also possible  
185 that she decides to ignore some options by not sampling them at all. Feedback is not  
186 provided at the allocation stage, so this decision is based purely on the expected quality  
187 of options in the environment. After allocation has been determined, the outcomes of the  
188 samples are revealed, constituting the only feedback that the decision-maker receives  
189 about the fitness of her sample allocation. Outcomes for each of the sampled alternatives  
190 are modelled as a Bernoulli variable, where a successful outcome (corresponding to a  
191 large reward) has probability equal to the success probability of that option. The inferred  
192 best alternative is the one with the largest inferred success probability based on the  
193 observed outcomes from the allocated samples to each of the options (Bechhofer and  
194 Kulkarni, 1984; Gupta and Liang, 1989; Sobel and Huyett, 1957). Choosing this  
195 alternative maximizes expected utility (see below and Methods).

196 While making a choice based on the observed outcomes is a trivial problem,  
197 deciding how to allocate samples over the options to maximize expected future reward  
198 is a hard combinatorial problem. There are many ways a finite number of samples can be  
199 allocated amongst a very large number of alternatives. At the *breadth* extreme, one can  
200 split capacity to over as many alternatives as possible, sampling each just once. In this  
201 case, the decision-maker will likely identify a few promising options, but will lack the  
202 information for choosing between them. At the *depth* extreme, the search could allocate  
203 all samples to one alternative. The decision-maker's estimate of the success probability  
204 of that option will be accurate, but that of the other alternatives will remain unknown. It  
205 would seem that an intermediate strategy is better than either extreme. Specifically, the  
206 optimal allocation of samples should balance the diminishing marginal gains of sampling  
207 a new alternative and those of drawing an additional sample from an already sampled  
208 alternative.

209 To formalize the above model, let us assume that the decision-maker can sample  
210 and choose from  $N = C$  alternatives. That is, we consider scenarios where the number of  
211 alternatives  $N$  is as large as the decision-maker's sampling capacity –if the number of  
212 alternatives is larger than capacity, the only difference is that there would be a larger  
213 number of ignored alternatives. The allocation of samples over the alternatives is  
214 described by the vector  $\vec{L}$ , with components  $L_i$  representing the number of samples  
215 allocated to alternative  $i = 1, \dots, N$ . The finite sample capacity of the decision-maker  
216 imposes the constraint  $\sum_i L_i = C$ . Denoting  $n_i$  as the number of successes (1's) of the  
217 Bernoulli variable over the  $L_i$  samples drawn from alternative  $i$ , the decision-maker's  
218 expected utility  $U(\vec{L})$  is

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$$U(\vec{L}) = \sum_{\vec{n}} p(\vec{n}|\vec{L}, \alpha, \beta) \max_i \frac{n_i + \alpha}{L_i + \alpha + \beta}. \quad (1)$$

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222 The optimal allocation of samples across options  $\vec{L}^*$  is the one that maximizes the  
 223 decision-maker's expected utility  $U(\vec{L})$  over all allocations of samples  $\vec{L}$ ,

224

$$225 \quad \vec{L}^* = \arg \max_{\vec{L}} U(\vec{L}) , \quad (2)$$

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227 with the above finite sample capacity constraint (see Methods for details). The right-hand  
 228 side in Eq. (1) results from taking the average over the expected gain associated with  
 229 each possible number of successes  $\vec{n}$ , weighted by the probability of these successes  
 230 occurring for a chosen allocation of samples  $\vec{L}$ . As each alternative is sampled  
 231 independently, the joint distribution of success counts factorizes as  $p(\vec{n}|\vec{L}, \alpha, \beta) =$   
 232  $\prod_i p(n_i|L_i, \alpha, \beta)$ , where  $p(n_i|L_i, \alpha, \beta)$  is a beta-binomial distribution (Murphy, 2012),  
 233 representing the probability of having exactly  $n_i$  successes from a Bernoulli variable that  
 234 is drawn  $L_i$  times, and whose success probability  $p_i$  follows a beta distribution with  
 235 parameters  $\alpha$  and  $\beta$ . These parameters control the skewness of the distribution: with  
 236 equal values of both parameters, the distribution is symmetric around one half, while for  
 237  $\alpha$  larger (smaller) than  $\beta$  the distribution is negatively (positively) skewed. Overall, these  
 238 parameters describe the difficulty of finding successful options in the environment. The

239 term  $\frac{n_i + \alpha}{L_i + \alpha + \beta} = E(p_i|n_i, \alpha, \beta)$  in Eq. (1) corresponds to the posterior mean for the beta-

240 binomial distribution, and thus it represents the expected success probability of the  
 241 sampled Bernoulli variable  $i$  based on the observed outcome and the prior distribution.

242 The optimal expected utility then becomes  $U^* = \max_{\vec{L}} U(\vec{L})$ , which involves a double

243 maximization over the expected success probabilities of the sampled alternatives and the  
 244 allocation of samples over the alternatives, effectively solving the two-stage decision  
 245 process (i.e., first allocate samples, then observed outcomes, then choose) in reverse  
 246 order (i.e., first optimize choices given outcomes and allocation, then optimize  
 247 allocation).

248 This maximization allows total flexibility over how many samples to allocate to  
 249 each alternative. For tractability, let us first consider the best even allocation of samples,  
 250 that is, a subfamily of allocation strategies where the same number of samples  $L$  allocated  
 251 to each of  $M$  sampled alternatives, while the remaining alternatives ( $C - M$ ) are not  
 252 sampled, subject to the standard capacity constraint  $M \times L = C$ . Indeed, finding the  
 253 optimal even allocation of samples is easier than finding the globally optimal allocation,  
 254 which might be uneven in general (see below). As we show in Methods, a particularly  
 255 simple expression for the optimal even sample allocation,  $L^*$ , arises when the prior  
 256 distribution over success probabilities is uniform ( $\alpha = \beta = 1$ ),

257

$$258 \quad L^* = \arg \min_L \frac{\sum_{s=0}^L (s+1)^M}{(L+1)^M (L+2)} , \quad (3)$$

259

260 where the right-hand side is related to utility by

261

262 
$$U(M = C/L) = 1 - \frac{\sum_{s=0}^L (s+1)^M}{(L+1)^M (L+2)}. \quad (4)$$

263

264 Note that only  $M^* = C/L^* \leq C$  alternatives are sampled in the optimal allocation, while  
265 the remaining options are given zero samples, thus effectively being ignored. The  
266 sampled alternatives can be chosen randomly, as they are indistinguishable before  
267 sampling. By using extreme value theory (see Methods) we show that the optimal number  
268 of sampled alternatives  $M^*$  and optimal number of samples per alternative  $L^*$  both follow  
269 a power law with exponent  $1/2$  for large capacity  $C$

270

271 
$$\lim_{C \rightarrow \infty} M^* = \sqrt{C}, \quad \lim_{C \rightarrow \infty} L^* = \sqrt{C}, \quad (5)$$

272

273 which corresponds to perfect balancing breadth and depth.

274 In the next section, we analyze this case in detail. After that, we consider optimal  
275 even allocations of samples for arbitrary prior distributions, and finally we provide  
276 results for the globally optimal allocations, not necessarily even.

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### 278 **Sharp transition of optimal sampling strategy at capacity equal to 7 samples**

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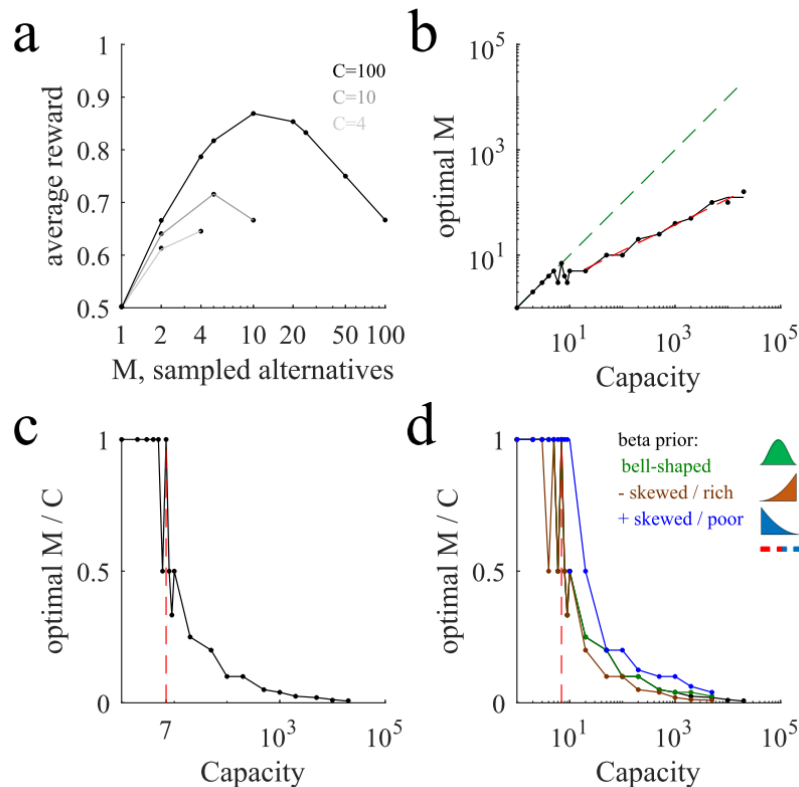
280 We first analyze the expected utility  $U(M)$  as a function of the number of sampled  
281 alternatives  $M$  evenly each  $L$  times (such that  $M \times L = C$ ) (**Figure 2a**). At low capacity  
282 ( $C = 4$ , lighter gray line), the utility increases monotonically from sampling just one  
283 alternative ( $M = 1$ ) four times, to sampling four alternatives ( $M = 4$ ) one time each.  
284 Thus, a pure breadth strategy is favored. At intermediate capacity ( $C = 10$ , medium gray  
285 line), the maximum occurs at an intermediate number of alternatives (specifically,  $M=5$ ),  
286 reflecting an increasing emphasis on depth. At large capacity ( $C = 100$ , black line), the  
287 maximum expected utility occurs when sampling few different alternatives ( $M = 10$   
288 sampled alternatives with  $L = 10$  samples each), reflecting a tight balance between  
289 breadth and search. For such large capacities, sampling instead most of the of alternatives  
290 (rightmost point of the black line) would lead to a reward that approaches  $2/3$ , which is  
291 the lowest expected reward one would obtain if at least one sampled alternative has a  
292 positive outcome (see Methods).

292

293 The model displays a sharp transition when capacity crosses the critical value of  
294 7 (**Figure 2b**). Below this transition point, the optimal number of sampled alternatives  
295 equals capacity –except for capacity 6, where there is a temporary dip below one. That  
296 is, one should follow a breadth strategy and distribute one sample to each alternative.  
297 Above 7, the optimal number of sampled alternatives is much smaller than the capacity.  
298 That is, one should balance the number of sampled alternatives with the depth of  
299 sampling each of them. Specifically, the optimal number of sampled alternatives follows  
300 a power law with exponent  $1/2$  (log-log linear regression, power = slope = 0.50, 95% CI  
301 = [0.48, 0.52] ), as predicted by Eq. (5), which implies that the fraction of sampled  
302 alternatives decreases with the square root of capacity. This means that breadth and depth  
303 are tightly balanced in the optimal strategy. The sharp transition at 7 becomes clearer  
304 when plotting the ratio between the optimal number of sampled alternatives and capacity  
as a function of capacity (**Figure 2c**).



305 In summary, if the capacity of a decision-maker increases by a factor of 100, the  
 306 decision-maker will roughly increase the number of samples alternatives just by a factor  
 307 of 10, one order of magnitude smaller than the capacity increase. Because the optimal  
 308 number of sampled alternatives increases with capacity with an exponent  $\frac{1}{2}$ , we call this  
 309 the ‘square root sampling law’. A remarkable implication of this law is that the vast  
 310 majority of potentially accessible alternatives should be ignored (e.g., for  $C = 100$ ,  $C -$   
 311  $M = 90$  options are ‘rationally’ ignored).  
 312  
 313



314 **Figure 2.** Sharp transitions in optimal number of sampled alternatives when crossing around the  
 315 critical capacity of 4-7. (a) Average reward (points, simulations; lines, theoretical expressions,  
 316 Eq. 4) as a function of the number of sampled alternatives  $M$  for three different capacities ( $C =$   
 317 4, 10, 100; light, intermediate and dark lines respectively). The maximum occurs at the large  
 318 extreme for low capacity but at a relatively low value for large capacity. Note log horizontal  
 319 scale. (b) Optimal number of sampled alternatives as a function of capacity. When capacity is  
 320 smaller than around 7, a linear trend of unit slope is observed (dashed green line), but when  
 321 capacity is above 7, a sublinear behavior is observed (dashed red line corresponds to the best  
 322 power law fit, with exponent close to  $\frac{1}{2}$ ). The transition between these two regimes is sharp.  
 323 Black line corresponds to analytical predictions –the jagged nature of this prediction and  
 324 simulation lines in this and other panels is due to the discrete values that the optimal  $M$  can only  
 325 take, not to numerical undersampling. (c) The sharp transition is clearer when plotting the optimal  
 326 number of sampled alternatives to capacity ratio as a function of capacity. For low capacity, the  
 327 ratio is one, but for large capacity the ratio decreases very rapidly. The last point for which the  
 328 optimal ratio is one corresponds to capacity equal to 7 (indicated with a vertical red line). (d)  
 329 Number of sampled alternatives to capacity ratios for different prior distributions ( $\alpha = \beta = 1$ ,  
 330 black line, same as in the previous panel, not visible because it is very similar to the one with a  
 331 bell-shaped prior;  $\alpha = \beta = 3$ , bell-shaped, green line;  $\alpha = 3, \beta = 1$ , negatively skewed prior  
 332

333 modelling a ‘rich’ environment, brown line;  $\alpha = 1, \beta = 3$ , positively skewed distribution  
334 modeling looking for a ‘needle in a haystack’, that is, a ‘poor’ environment, blue line). Lines  
335 correspond to analytical predictions from Eq. 3; points correspond to numerical simulations; error  
336 bars are smaller than data points in all panels.

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### 339 **Generalizing to variations in beta prior distributions**

340 The above critical capacity for optimal even sample allocation changes when,  
341 instead of using a uniform prior of success probabilities, we allow for variations of the  
342 prior distribution (e.g. **Figure 2d**), but it consistently lies in the range 4-7 with the critical  
343 value depending on the environment. By changing the prior’s parameters, we can vary  
344 the difficulty of finding a good extreme alternative, and thus can compare different  
345 scenarios. For the uniform prior that we have used above, a decision-maker is equally  
346 likely to find an alternative with any success probability. Consider a prior distribution  
347 that is concentrated and symmetric around a success probability of 0.5 (approximately as  
348 a Gaussian, corresponding to the beta prior parameters  $\alpha = \beta = 3$ ). In this environment,  
349 unusually good (high success probability) and unusually bad (low success probability)  
350 options are rarer than medium ones (**Figure 2d**, green line). In this case, the breadth-  
351 depth tradeoff as a function of  $C$  is remarkably similar to the uniform prior case, with a  
352 transition at  $C = 7$ .

353 We also consider a negatively skewed prior distribution ( $\alpha = 3, \beta = 1$ ). This  
354 distribution refers to environments with rare bad options, as, for example, a tree whose  
355 fruits are mostly ripe but that has a few unripe ones. In this ‘rich’ environment, one can  
356 afford sampling a smaller number of options, but as they are sampled more deeply, it is  
357 possible to detect better the really excellent ones. A sharp transition occurs even in this  
358 condition, and the last point for which the ratio is one corresponds again to the critical  
359 capacity of 7 (brown line), while capacity 4 corresponds to the first point where the ratio  
360 is below one. As expected in this environment, the decay of the ratio after this transition  
361 is (slightly) faster than that of the symmetric prior. Therefore, negative skews engender  
362 a modest bias towards depth over breadth.

363 Finally, consider the opposite scenario, in which the prior distribution is  
364 concentrated at low success probability values ( $\alpha = 1, \beta = 3$ , positively skewed beta  
365 distribution), which corresponds to looking for a ‘needle in a haystack’ or a ‘poor’  
366 environment. In this scenario, one ought to sample more alternatives less deeply to allow  
367 for the possibility of finding the rare good alternatives, and thus breadth should be  
368 emphasized over depth (**Figure 2d**, blue line). In this scenario, the sharp transition occurs  
369 at capacities around 10 (blue line).

370 Despite the large variations of prior distributions, a fast transition occurs in all  
371 conditions at around a small capacity value, as in the uniform prior case. In addition, a  
372 power law behavior is observed for values of  $C$  greater than around 7 regardless of skew,  
373 with exponents close to  $\frac{1}{2}$  in all cases (uniform prior, power = 0.50; negatively skewed  
374 prior, 0.46; positively skewed prior, 0.63; s.e.m. < 0.02).

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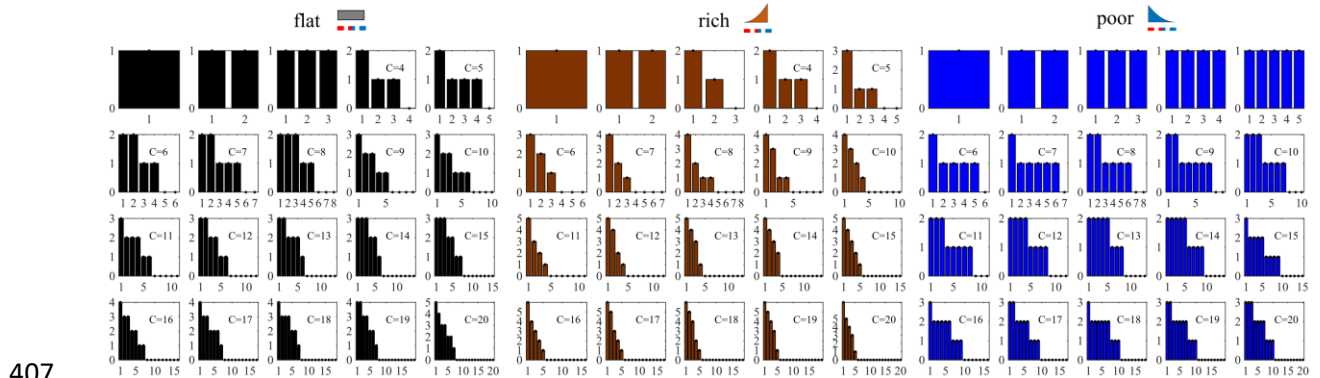
### 377 **Optimal choice sets and sample allocations**

378 So far, we have studied optimal even sample allocation. Let us now consider the  
379 payoffs for decision-makers willing to consider all possible allocation strategies. The  
380 number of all possible allocations equals the number of partitions of integers in number

381 theory, which grows exponentially with the square root of capacity (Andrews, 1998).  
 382 This makes finding the globally optimal sample allocation a problem that is intractable  
 383 in general. For small capacity values  $C \leq 7$  and uniform prior distributions we compute  
 384 the exact optimal sample allocation by exhaustive search and rely on a Monte Carlo  
 385 gradient descent method for larger capacities and other priors. The latter finds a local  
 386 maximum for the reward, that we found to coincide with the exhaustive search optima  
 387 for small capacities.

388 Globally optimal sample allocation (which defines optimal choice sets) for a  
 389 uniform prior beta distribution tends to sample all or most of the alternatives when the  
 390 capacity is small, but as capacity increases the number of sampled alternatives decrease  
 391 (Figure 3, left). For instance, for capacity equal to 5 samples, the optimal sample  
 392 allocation is (2,1,1,1,0). In general, in optimal allocations, the decision-maker adopts a  
 393 local balance between oversampling a few alternatives and sparsely sampling others—a  
 394 local compromise between breadth and depth—even though all options are initially  
 395 indistinguishable.

396 We also studied optimal sample allocation for positively and negatively skewed  
 397 prior distributions. In a rich environment (center panel), the optimal sample allocation is  
 398 uneven for capacities as low as  $C = 3$ . In contrast, in a poor environment (right), the  
 399 optimal sample allocation remains even up to capacity  $C = 5$ , which was not the case for  
 400 the flat environment (compare with left panel). For higher capacities, decision-makers in  
 401 rich environments ought to sample less broadly but more deeply. For instance, for  
 402 capacity  $C = 20$ , only around 5 alternatives are sampled, while the remaining 15  
 403 potentially accessible alternatives are neglected. In the haystack environment, in contrast,  
 404 about half of the alternatives are sampled, but not very deeply (only a maximum of 3  
 405 samples are allocated to the most sampled alternatives).  
 406

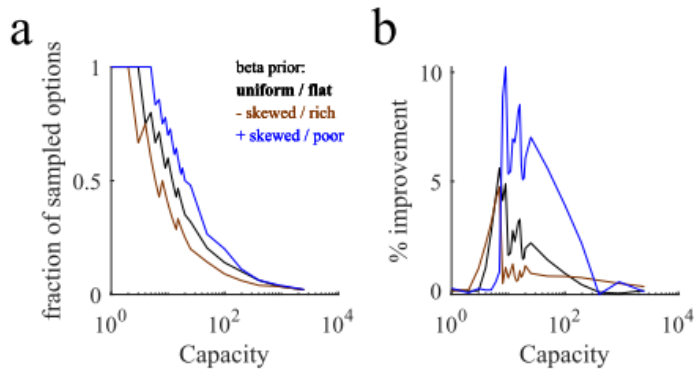


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 409 **Figure 3.** Optimal sample allocations and choice sets. Optimal sample allocation for flat, rich  
 410 and poor environments from capacity  $C = 1$  up to  $C = 20$ . The environments corresponding  
 411 respectively to uniform, negatively and positively skewed prior distributions (top icons). Optimal  
 412 sample allocations are represented as bar plots, indicating the number of samples allocated to  
 413 each alternative ordered from the most to the least sampled alternative. Note that at large capacity  
 414 many alternatives that could potentially be sampled (up to a number equal to the capacity) are  
 415 not actually sampled.

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## 420 Even sample allocation is close to optimal

421 Three principles stand out. First, globally optimal sample allocation almost never  
422 coincides with optimal even allocation. Second, at low capacity optimal allocation favors  
423 breadth while at large capacity a breadth-depth balance is preferred (**Figure 4a**). Third,  
424 a fast transition is observed between the two regimes happening at a relatively small  
425 capacity value. The last two features are shared by the optimal even allocations as well  
426 (cf. Figure 2c).  
427



428 **Figure 4.** Globally optimal and optimal even sample allocations share similar features and have  
429 similar performances. **(a)** Fraction of sampled options (compared to the maximum number of  
430 potentially accessible alternatives, equal to  $C$ ) as a function of capacity  $C$ . The fraction is close  
431 to one for small values for all environments (flat -black line, rich -brown, and poor -blue). The  
432 fraction decays rapidly to zero from a critical value that depends on the prior. The jagged nature  
433 of the lines is due to the discrete nature of capacity. **(b)** Percentage points increase in averaged  
434 reward by using globally optimal sample allocation compared to even allocation (see Methods).  
435 Color code as in the previous panel.  
436

437  
438 Optimal even and globally optimal sample allocations share some important  
439 features, but are they equally good in terms of average reward obtained? We compared  
440 the average reward from globally optimal and even optimal sample allocations. For  
441 comparison, we always used optimal even sampling based on a uniform prior over each  
442 alternatives' success probabilities, that is, we sample  $M = C$  alternatives with one sample  
443 each if capacity is  $C \leq 7$  and  $M = \sqrt{C}$  alternatives with  $L = \sqrt{C}$  samples each if capacity  
444 is larger (square root sampling law; see Methods for details). This heuristic produced  
445 comparable performances to the optimal ones (**Figure 4b**). The worst-case scenario  
446 occurred in the poor environment (blue line) when capacity is close to 10, which led to a  
447 reduction in performance of close to 10%, but the maximum discrepancy value was even  
448 smaller for the flat and rich environments. Indeed, for the flat environment, the maximum  
449 reduction of performance was only around 5%.

450 For large capacity  $C > 100$  the square root sampling law produced results that  
451 were very close to the performance of the optimal solutions (as found by the MC gradient  
452 descent method). Therefore, the advantage provided by using globally optimal sample  
453 allocation over optimal even sampling at low capacity and the square root sampling law  
454 for high capacity is at most marginal.  
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## 458 Discussion

459 We delineate a formal mathematical framework for thinking about a  
460 commonplace decision-making problem. The *breadth-depth dilemma* occurs when a  
461 decision-maker is faced with a large set of possible options, can query multiple options  
462 simultaneously, and has a limited search capacity. In such situations, the decision-maker  
463 will often have to balance between allocating search capacity to more (breadth) or to  
464 fewer (depth) options. We develop and use a finite sample capacity model to analyze  
465 optimal allocation of samples as a function of capacity. The model displays a sharp  
466 transition of behavior at a critical capacity close to the magical numbers 4-7 (cf. (Miller,  
467 1956)). Below this capacity, the optimal strategy is to allocate one sample per alternative  
468 to access to as many alternatives as possible (i.e. breadth is favored). Above this capacity,  
469 breadth-depth balance is emphasized, and the *square root sampling law*, a close-to-  
470 optimal heuristic, applies. That is, capacity should be split into a number of alternatives  
471 equal to the square root of the capacity. This heuristic provides average rewards that are  
472 close to those from the optimal allocation of samples. As it is easy to implement, it can  
473 become a general rule of thumb for strategic allocation of resources in multi-alternative  
474 choices. The same results roughly apply to a wide variety of environments, including  
475 flat, rich and poor ones, characterized by very different difficulties of finding good  
476 options.

477 Despite the billions of neurons in the brain, our processing capacity seems quite  
478 limited. This strict limit applies to attention (where it is sometimes called the attentional  
479 bottleneck, (Deutsch and Deutsch, 1963; Treisman, 1969; Yantis and Johnston, 1990),  
480 including spatial attention, where the limit is best characterized (Desimone and Duncan,  
481 1995), over working memory (Brady et al., 2011; Cowan et al., 2005; Luck and Vogel,  
482 2013; Ma et al., 2014; Miller, 1956; Sims, 2016), to executive control (Norman and  
483 Shallice, 1986; Shenhav et al., 2017; Sleezer et al., 2016) and to motor preparation (Cisek  
484 and Kalaska, 2010). These narrow limits, which often number only a handful of items  
485 (though see (Ma et al., 2014)), suggest some sort of bottleneck. However, another  
486 interpretation is that capacity is much larger than it appears, and instead, observed  
487 capacity reflects the strategic allocation of resources according to the compromises that  
488 our model identifies as optimal. The square root sampling law, in other words, suggests  
489 that the apparently narrow bandwidth of cognition may reflect the optimal allocation  
490 across very few options of a relatively large capacity.

491 This is particularly likely to be true for economic choice. We are especially  
492 interested in the apparent strict capacity limits of prospective evaluation (Hayden and  
493 Moreno-Bote, 2018; Krajbich et al., 2010; Lim et al., 2011; Redish, 2016; Rich and  
494 Wallis, 2016). Indeed, the failures of choice with choices sets over a few items are  
495 striking and have been a major part of the heuristic literature (Diehl and Poynor, 2010;  
496 Iyengar and Lepper, 2000). These strict limits are ostensibly difficult to explain. It does  
497 not derive, for example, from the basic computational or biophysical properties of the  
498 nervous system, as is evident from the fact that our visual systems are an exception to  
499 the general pattern and can process much information in parallel. Nor do these limits  
500 appear to relate to any desire to reduce the extent of computation, as large numbers of  
501 brain regions coordinate to implement these cognitive processes (Rushworth et al., 2011;  
502 Siegel et al., 2015; Vickery et al., 2011; Yoo and Hayden, 2018). Our results presented  
503 above offer an appealing explanation for this problem: economic choice can be construed  
504 as breadth-depth search problems, and even when capacity is large, the optimal strategy  
505 is to focus on a very small region of the search space. Thus, our results can also help to

506 understand why many cognitive systems operate in a regime of low sampling size, thus  
507 resolving the paradox of why low breadth sampling and large brain resources can coexist.

508 We believe that these results are particularly relevant to behavioral economics.  
509 Research has shown that consumers often consider just a small number of brands from  
510 where to purchase a specific product out of the many brands that exist in the market  
511 (Hauser and Wernerfelt, 1990; Stigler, 1961). The prevailing notion is that decision-  
512 makers hold a consideration choice set from where to make a final choice rather than  
513 contemplating all possibilities. Several reasons for this behavior have been provided.  
514 First, choice overload has been shown to produce suboptimal choices in certain  
515 conditions (Iyengar and Lepper, 2000; Scheibehenne et al., 2010). Secondly, selecting a  
516 small number of options from where to choose can be actually optimal if there is  
517 uncertainty about the value of the options and there is cost for exploring and sampling  
518 further options (Mehta et al., 2003; Roberts and Lattin, 1991; Santos et al., 2012).

519 Estimating the overall benefits of considering larger sets has to be balanced with  
520 the associated cost of exploring further options. This research has provided a relevant  
521 line of thought to understand low sampling behavior within the context of bounded  
522 rationality by formally assuming the presence of linear costs of time for searching for  
523 new options. Time costs comes in the model at the expense of unknown parameters,  
524 which often are difficult to fit (Mehta et al., 2003; Roberts and Lattin, 1991). Further,  
525 linear time costs always permit unlimited number of sampled options, as they do not  
526 impose a strict limit in the number of options that can be sampled. In our approach, in  
527 contrast, allocating finite resources imposes a strict limit to the number of options that  
528 can be sampled and, as resources are limited, there is a tradeoff between sampling more  
529 options with less resources or sampling fewer options with more resources, directly  
530 addressing the breadth-depth dilemma. This difference could be the main reason why the  
531 consideration set literature has not reported sharp transitions of behavior as a function of  
532 model parameters (costs) nor power sampling laws, which are the main features of our  
533 finite sample capacity model.

534 A number of extensions would be required to fully address more realistic  
535 problems associated to the breadth-depth dilemma. So far, we have considered a two-  
536 stages decision process, where the first metareasoning decision is about optimally  
537 distributing limited sampling capacity. It would be interesting to extend our results to  
538 sequential processes, where the decision of how to allocate is iterated over several steps,  
539 with intermediate feedback. An advantage of this more general setup (Morgan and  
540 Manning, 1985) is that a full-fledged interaction between the breadth-depth and  
541 exploration-exploitation dilemmas could be studied. In particular, a relevant direction is  
542 relating our square root sampling law with Hick's law (Hick, 1952) for multialternative  
543 choices. The two approaches touch different aspects of multialternative decision making:  
544 while Hick's law refers to the problem of how long options should be sampled in a  
545 multialternative setting, it does so by sampling all available options; the square root  
546 sampling law, by contrast, applies to situations where there are many alternatives and  
547 large fraction of them are to be ignored due to limited capacity, directly facing the  
548 breadth-depth dilemma. It will be interesting to integrate the two sets of results within a  
549 general framework of multialternative sequential sampling (Roe et al., 2001; Tajima et  
550 al., 2016; Usher and McClelland, 2004) under limited resources.

551 A second possible extension of our work is reconsidering the nature of capacity.  
552 For instance, 'rate distortion theory' defines a natural capacity constraint over the mutual  
553 information between the inputs and the outputs in a system (Bates et al., 2019; Sims,

554 2003, 2016). This capacity constraint might more naturally enforce a finite capacity than  
555 fixing the total number of samples that a system can draw from (externally or internally).  
556 A third relevant direction would be extending our study to cases where the capacity is  
557 continuous rather than discrete, and to cases where the observations are continuous  
558 variables. Although this remains a topic for future research, we do not expect qualitative  
559 differences in behavior, as for large capacity the continuous limit approximation applies,  
560 and for low capacities a low number of sampled alternatives is expected.

561 While we do not know of direct tests of breadth-depth capacities in humans,  
562 indirect measurements suggest that the square root sampling law can be at work in some  
563 realistic conditions, such as chess. It has been argued that chess players can image around  
564 100 moves before deciding their next move (Simon, HA, 1972). Assuming that their  
565 capacity is 100, then the square root sampling law would predict that players should  
566 sample 10 immediate moves followed by around 10 continuations. Indeed, estimates  
567 indicate that chess players mentally contemplate roughly between 6-12 immediate moves  
568 followed by their continuations (Simon, HA, 1972) before capacity is exhausted due to  
569 time pressure. Although decisions in trees like this surely involve other types search  
570 heuristics beyond balancing breadth and depth, the quantitative similarity between  
571 predictions and observations is intriguing.

572 Finally, our work potentially opens ways to understand confirmation biases.  
573 Confirmation biases happen when people extensively sample too few alternatives, thus  
574 effectively seeking information for the same source. We have demonstrated that  
575 oversampling some alternatives and completely ignoring others is optimal in certain  
576 conditions. It remains to be seen, however, whether this is actually the optimal strategy  
577 under more general conditions or whether the oversampling strategy induces severely  
578 harmful biases in certain niches.

579 It is important to note that we have described the phenomenology of the breadth-  
580 depth dilemma in conditions where all alternatives are, *a priori*, equally good. Thus,  
581 ignoring a large fraction of options and the associated square root sampling law can only  
582 be the worst-case scenario, in the sense that if there are biases or knowledge that a subset  
583 of alternatives is initially better than the rest, then fewer number of alternatives should  
584 be sampled. This consideration reassures us in the conclusion that the number of  
585 alternatives that ought to be sampled is much smaller than sampling capacity, an  
586 observation that might turn to be of general validity in both decision-making setups as  
587 well as in terms of brain organization for cognition.

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591 **Data Availability**

592 The data that support the findings of this study are publicly available at

593 <https://github.com/rmorenobote/breadth-depth-dilemma>

594

595

596 **Code Availability**

597 The codes used for analysis and to generate figures are available publicly at

598 <https://github.com/rmorenobote/breadth-depth-dilemma>

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